Urban Village Initiative in EastSide

EAST BELFAST

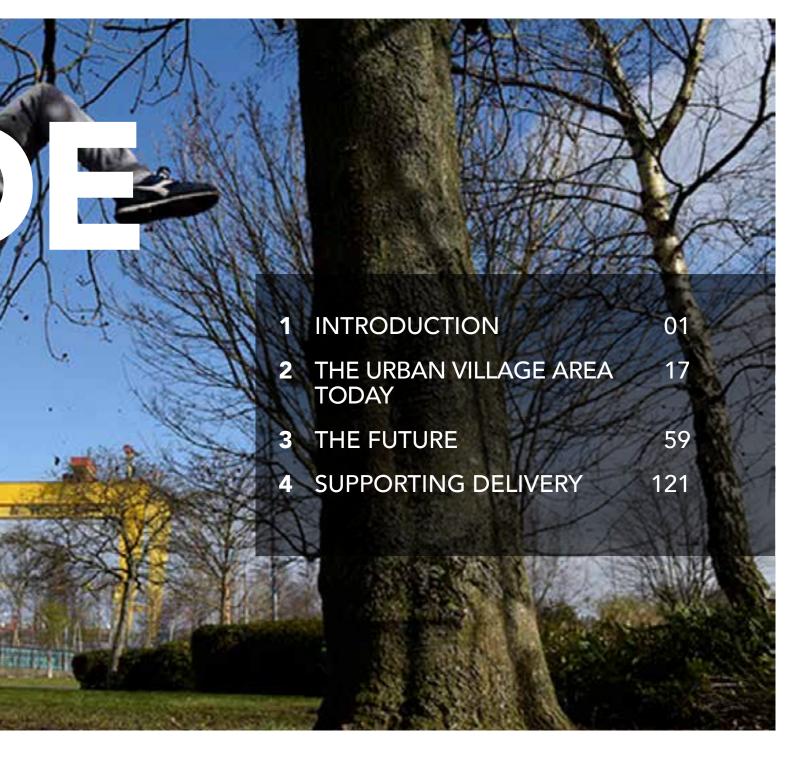


STRATEGIC FRAMEWORK













INTRODUCTION

# INTRODUCTION

#### PURPOSE OF DOCUMENT

This Strategic Framework is intended to provide a reference point for anyone involved in shaping investment decisions or identifying collaborative opportunities in the Urban Villages Initiative area in EastSide. The Framework presents findings from a creative process of analysis and reflection which involved individual members of the community, as well as representatives from local and central government. It provides an analysis of place and is a tool for informing action and investment.

The Framework is intended to be used as a working document - so that emerging opportunities can be identified and changing circumstances acknowledged.

It begins by presenting information on what the Urban Villages Initiative is, what it is trying to achieve and how it will work.

Section 2 then sets out the local context and presents key findings under three headings - strengths, symptoms and causes.

Section 3 looks towards the future and sets out Strategic Actions which emerged through the process of engagement, evidence gathering and analysis. These can help to inform future investment plans as well as identifying opportunities for alignment of effort and collaboration around shared outcomes.

Section 4 focuses on delivery. The Executive Office will take forward projects and programmes within its remit, and work with others to progress opportunities for shared delivery of outcomes, in keeping with the approach articulated in the draft Programme for Government Framework.



WHAT IS THE URBAN VILLAGES INITIATIVE?

The Urban Villages Initiative is a key action within the Northern Ireland Executive's 'Together: Building a United Community' Strategy. It is designed to improve good relations outcomes and to help develop thriving places where there has previously been a history of deprivation and community tension.





There are three inter-connecting aims:

- to foster positive community identities
- to build community capacity
- to improve the physical environment.

In working towards these aims, a key delivery mechanism will be aligning and influencing investment and finding better ways of 'doing more with what we've got'. The goal is to enable current and future investment to be targeted and delivered in more effective and sustainable ways. In practice this will mean:

- co-ordinating and aligning effort across Government Departments, local Councils and community organisations to deliver good relations outcomes
- identifying and building on what is working because sustainable change requires investment in social (people and communities) and in physical assets
- exploring ways of investing and trying new approaches which stimulate private investment and economic activity.

# OBJECTIVES AND OUTCOMES

In order to focus effort and set a clear route to delivery, a set of objectives and outcomes will inform investment decisions and actions.

### **OBJECTIVES**

Create attractive, thriving places for residents and visitors

Improve internal and external access within and to the Urban Village

Encourage shared spaces

### **OUTCOMES**

Shared space is accessible to all

Residents are proud of their neighbourhood

Increased use of shops, services and amenities

Increased business activity







### **OBJECTIVES**

Build trust and relationships

Enhance pride and confidence in Urban Village areas

Create welcoming places where people feel safe and connected, regardless of religious or ethnic background

### **OUTCOMES**

Improved relationships between and within communities

Cultural diversity is celebrated

A community where places and spaces are safe for all

Increased sense of community belonging



Faster pasitive community identities



Encourage and support communities to express their views and influence what happens in their areas

Enhance the capacity and confidence of communities to work and socialise within and outside their immediate neighbourhoods

Enhance community capacity to participate in local and regional networks and recognise shared needs and priorities

### **OUTCOMES**

Increased use of shared spaces and services

Greater voice and influence

Confident and enterprising community

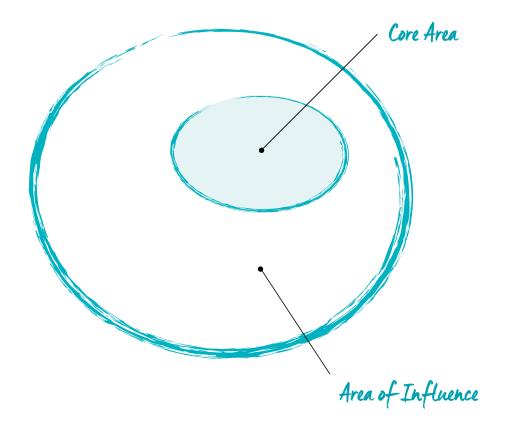


### **PLACES**

Delivery will be focussed on five 'core' areas in:

- Ardoyne and Greater Ballysillan (North Belfast)
- Bogside, Fountain and Bishop Street (Derry~Londonderry)
- Colin (West Belfast)
- EastSide (East Belfast)
- Sandy Row, Donegall Pass and the Markets (South Belfast)

The core area provides a focal point for action and investment. The concept of a wider area of influence, that is not sharply defined, acknowledges that thriving places require wider connection to both physical and social assets. Investment decisions and actions will be informed by the likely impact on core areas.



### STRATEGIC ACTIONS

The Strategic Actions in this Framework document are intended to inform discussion about how to best deliver positive outcomes in each place. In order to ensure that expertise is harnessed at a neighbourhood level, local Reference Groups are being developed - to provide a first point of contact and sense-check for project ideas, to build civic stewardship and sustainability around specific interventions and to ensure that delivery is built from shared priorities.

# Healthy Lifestyles & Wellbeing

- Nurture community growing
- Plant Newtownards Road
- Encourage healthy and resilient communities
- Optimise the local green spaces including the Connswater Community Greenway

## Transformation of Places & Spaces

- Transform vacant and derelict spaces
- Revitalise existing and introduce new civic spaces
- Continue public realm enhancements
- Refurbish and light key buildings and spaces
- Live and work above the shops
- Improve all frontages
- Redevelop low density areas

# Community Cohesion & Understanding

- Develop and promote positive cultural identities
- Sustain generational cross and intra community programmes
- Address the challenges of interfaces

## Arts, Creativity and Learning

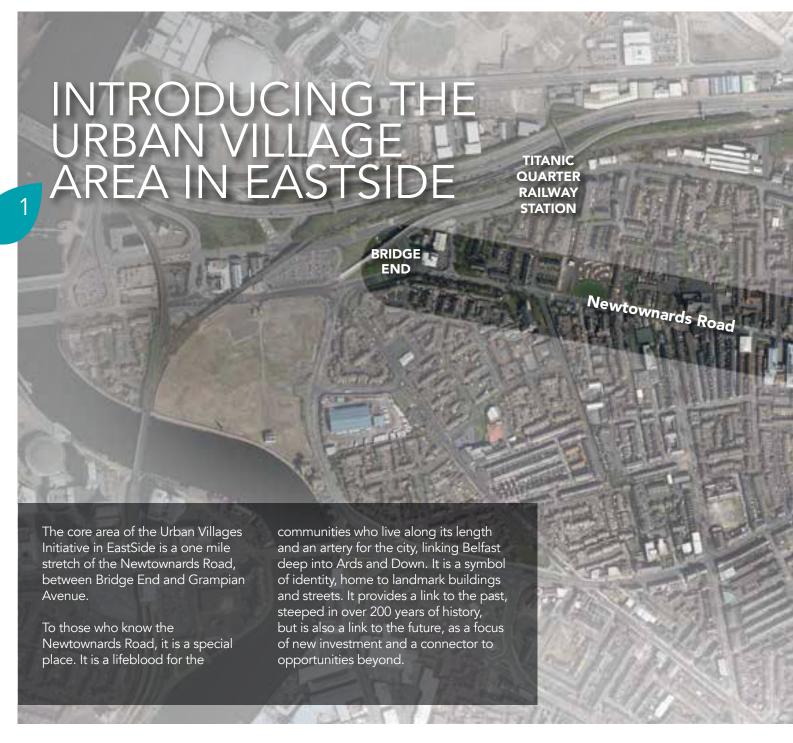
- Instigate positive arts and murals programmes
- Growth strategy for arts and proactive management
- Raise aspirations through enhanced learning opportunities

### Economic Developmenet

- Support local tourism opportunities
- Relocate activating uses to Newtownards Road
- Develop, support and promote local business and facilities
- Promote place identity brand
- Meet employer needs with skills
- Modernise commercial units

## Connectivity

- Increase mobility
- Connect north, west, rail and air





### **METHODOLOGY** The process that informed this Strategic A range of issues were explored in more **PROJECT** depth. These included, for example, Framework began with an in-depth **METHODOLOGY** analysis involving desktop research, site the role of illumination and lighting in appraisal and stakeholder consultation. regeneration; children's play spaces; Ongoing one to one meetings, community gardens and allotments; workshops, surveys and public events and the role of business associations. with people who live, work and spend This informed the findings and time in the area have been central to Strategic Actions in parallel with the the task and ensure that the findings are valuable contributions and participation specific and relevant to the people and throughout the process. the place. An Urban Village Reference Group It seeks to build on what is working and comprised of key community will continue to progress positive change organisations and businesses has to bring about real transformation, been established. This provides a whilst significantly improving the living central point of contact for gathering environment and area. and disseminating information in the wider community on the Urban Villages Initiative in EastSide.



### CONSULTATION AND ENGAGEMENT

Key to the project methodology was engagement with the people who live, work and spend time in the area.

Over 60 meetings were held with stakeholders from the public, private and community sectors in the initial phase. The purpose of these meetings was to understand the issues, understand ongoing projects and to jointly identify opportunities to be considered for the future.

5 youth workshops were coordinated which provided invaluable information in determining what local young people like and dislike about the area and the type of place they would like in the future.

39 local businesses were surveyed, which provided an understanding of the current trading environment and identified ways in which the business community could be strengthened and supported. A further study was undertaken that updated and refined the findings and identified opportunities.

The EastSide Urban Village Festival, held on Saturday 28th March 2015, presented an excellent opportunity to test some of the emerging ideas from the strategy and gather further feedback.

The festival was positively received, reinforcing the contribution that the arts can make to this area of the city and demonstrating its potential for the future.

'Street Society' programmes have been conducted in 2015 and 2016. The first year involved architecture students from Queen's University Belfast developing ideas for community organisations throughout the study area. The second year was expanded and sound/music students also participated in the intense one week programme. Emerging proposals helped inform the final Strategic Actions, as well as ideas for deliverable projects, some of which have been progressed through further design and engagement.

The various engagement and consultation approaches produced information, recommendations and opportunities which will inform the continued development and delivery of the Strategic Actions within this Development Framework.



STREET SOCIETY



**FESTIVALS AND COMMUNITY LED EVENTS** 



YOUTH WORKSHOPS



CONSULTATION **MEETINGS** 



**BUSINESS AND COMMUNITY SURVEY RETURNS** 



REFERENCE GROUP **WORKSHOPS** 





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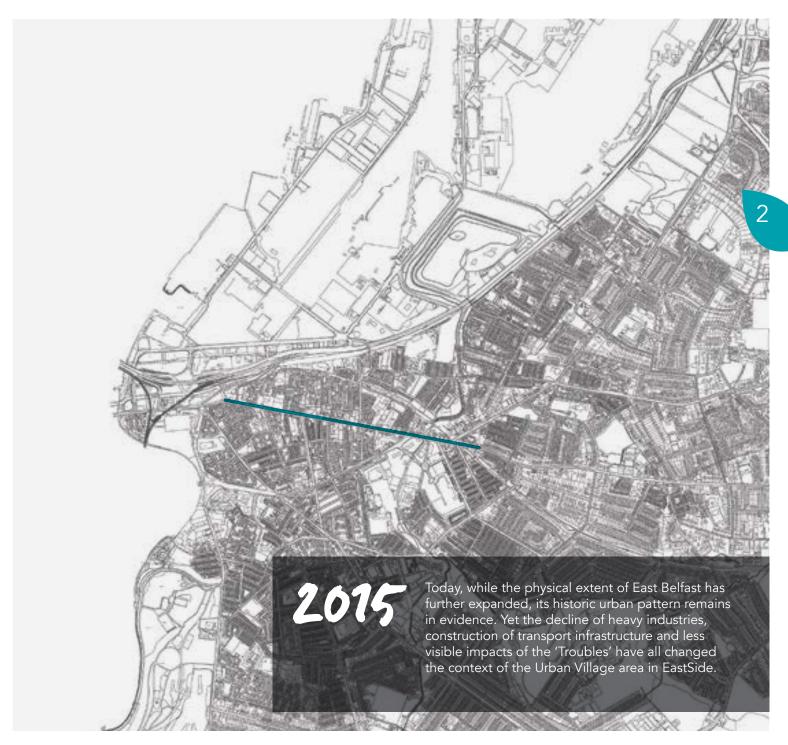
THE URBAN VILLAGE AREA TODAY









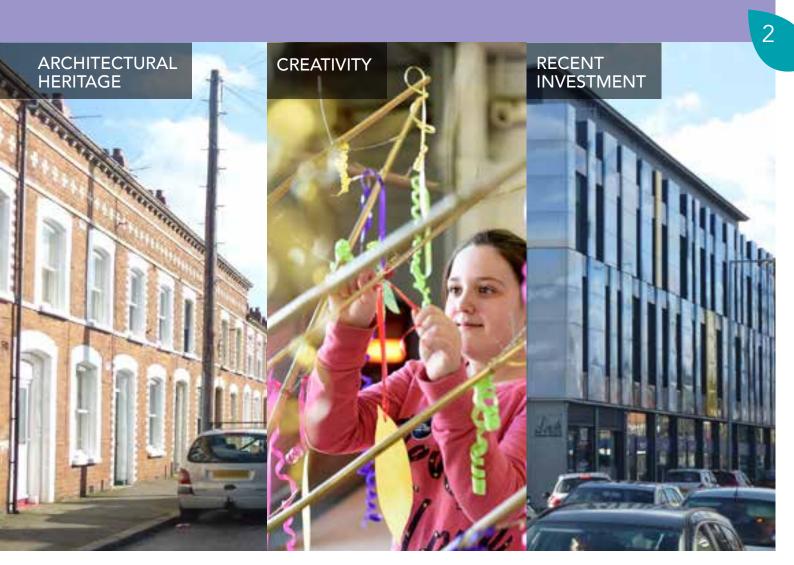


# STRENGTHS

The engagement process and analysis identifies many positive places which are summarised over the following pages.

STRATEGIC LOCATION









#### STRATEGIC LOCATION

Situated on the eastern bank of the River Lagan and a short walk from Belfast city centre, the Urban Village area occupies a strategic location at both the city and regional scale.

To the north lies Queen's Island, comprising the industrial lands of Harland and Wolff, the Odyssey Leisure Complex and Titanic Quarter development area. To the east and south lie residential neighbourhoods, including Sydenham, Bloomfield, Woodstock and Ravenhill. The Newtownards Road forms a central

spine through the area and acts as a key arterial route linking the City with North Down and the Ards Peninsula.

The area is served well by regional transport links with Belfast City Airport close by and the Bangor to Belfast Railway, M2 motorway and Sydenham Bypass located along its northern fringe. Moreover, delivery of Belfast Rapid Transit and Connswater Community Greenway over the coming years will further strengthen transport links in the area.





# ARCHITECTURAL HERITAGE

The EastSide Urban Village area possesses a rich architectural heritage, influenced significantly by the manufacturing industry that once dominated this part of the city.

While many of the brick built mill and factory structures have vanished, several fine examples still remain, such as the Jaffe Mill, now the Portview Trading Centre and the Corporation Baths on Templemore Avenue.



This architectural heritage is also demonstrated by the tightly packed brick terraced houses built by mill and factory owners, such as McMaster Street (pictured), in addition to the many fine churches, punctuating the skyline throughout the area.

Collectively, these notable buildings contribute to both the cultural and architectural quality of the area and provide a valuable insight into the lives of the people who contributed to Belfast's industrial wealth.



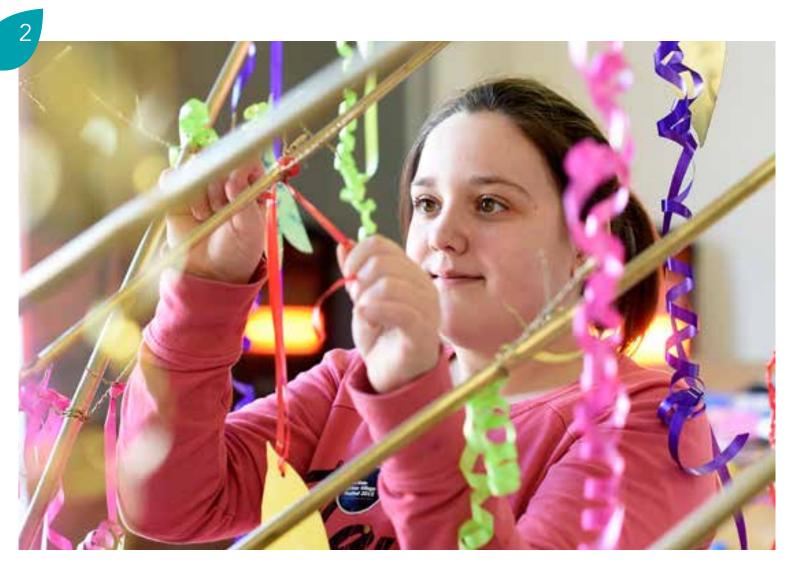
### **CREATIVITY**

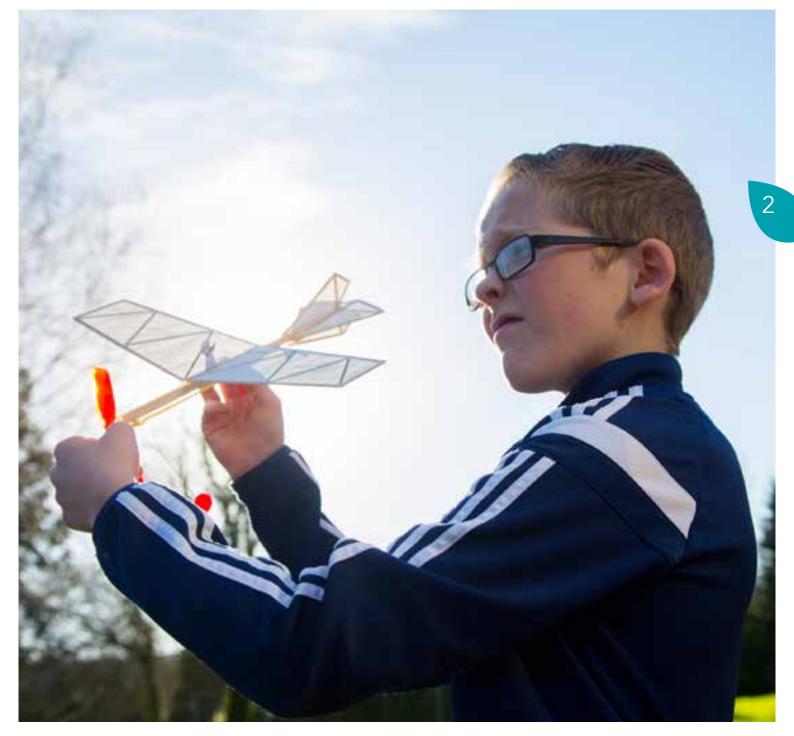
Design, creativity and the arts have a long and rich association with EastSide.

This is demonstrated by the innovative businesses and the world renowned musicians, poets, authors and sportspersons connected to this area. Today, arts and creativity continue to be at the very heart of the community and in recent years there has been a considerable increase in the number

of independent artists and public art installations throughout the area.

Moreover, the growing success of events such as the EastSide Arts Festival and major music concerts further demonstrate the strength of this growing industry.





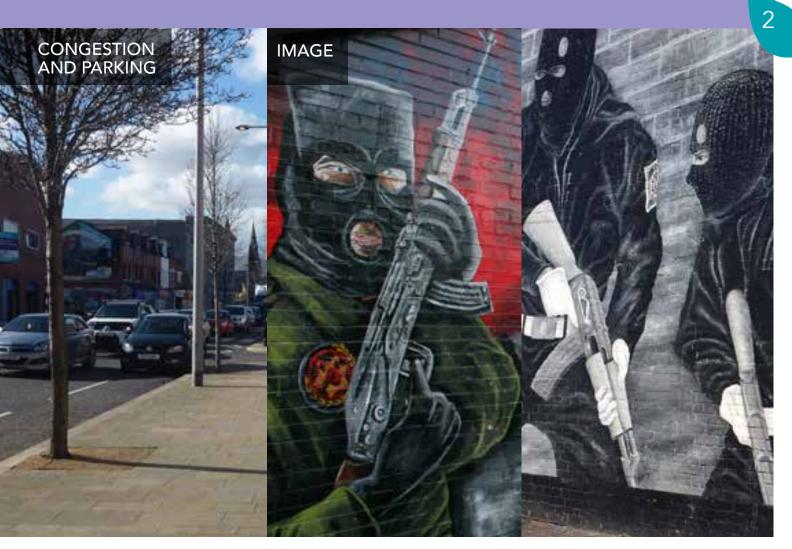
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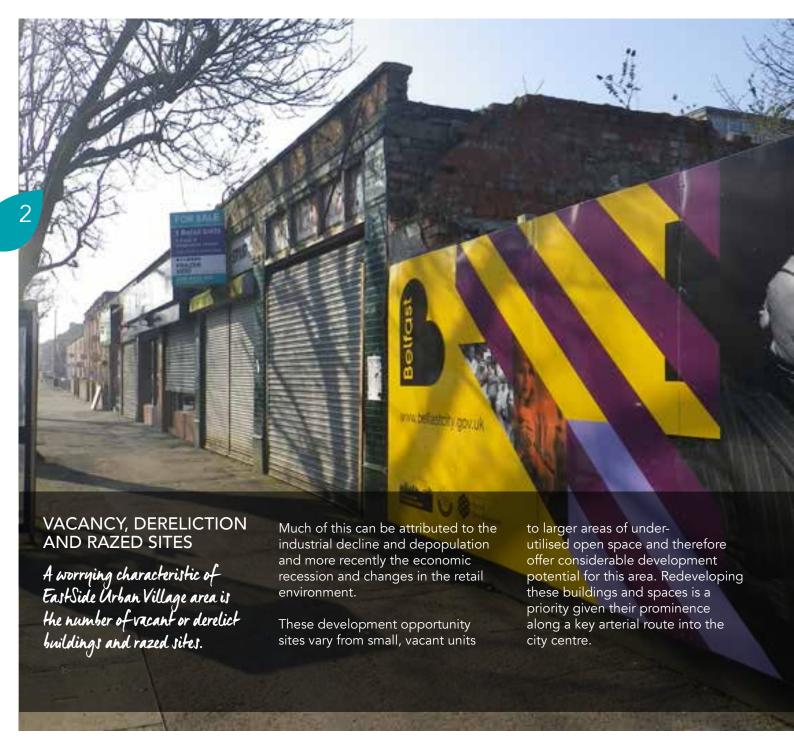


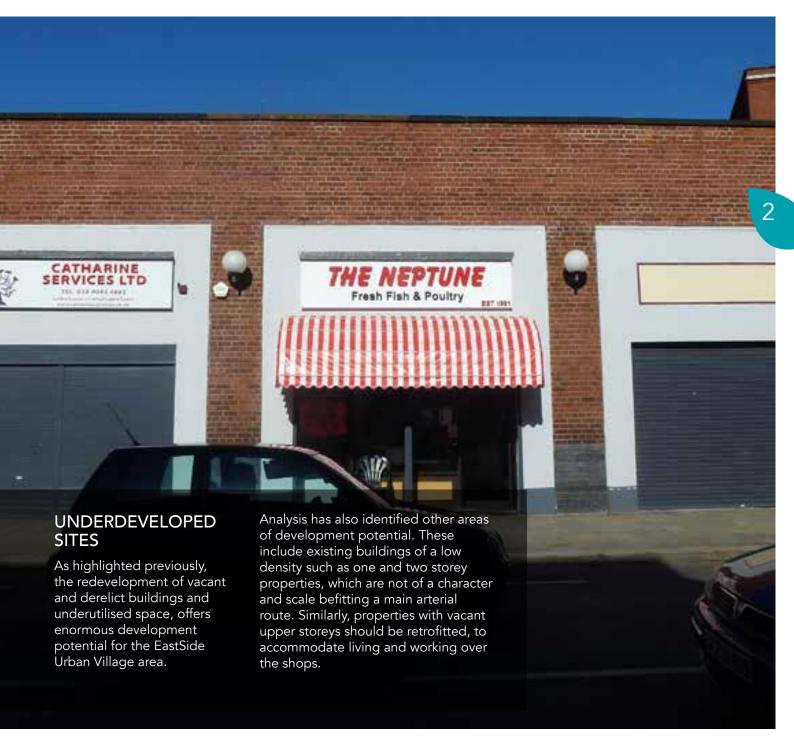


## SYMPTOMS

VACANCY, DERELICTION AND RAZED SITES UNDERDEVELOPED **SITES** THE NEPTUNE LACK OF ANIMATION





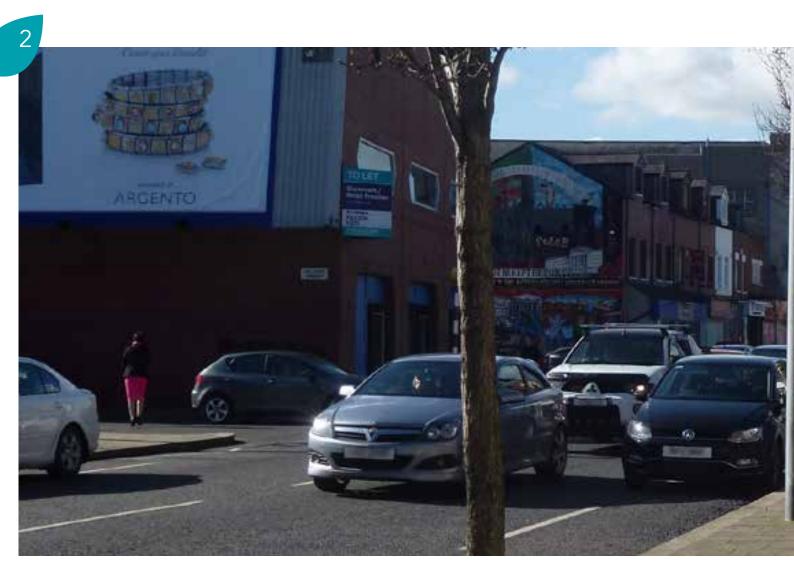


#### LACK OF ANIMATION

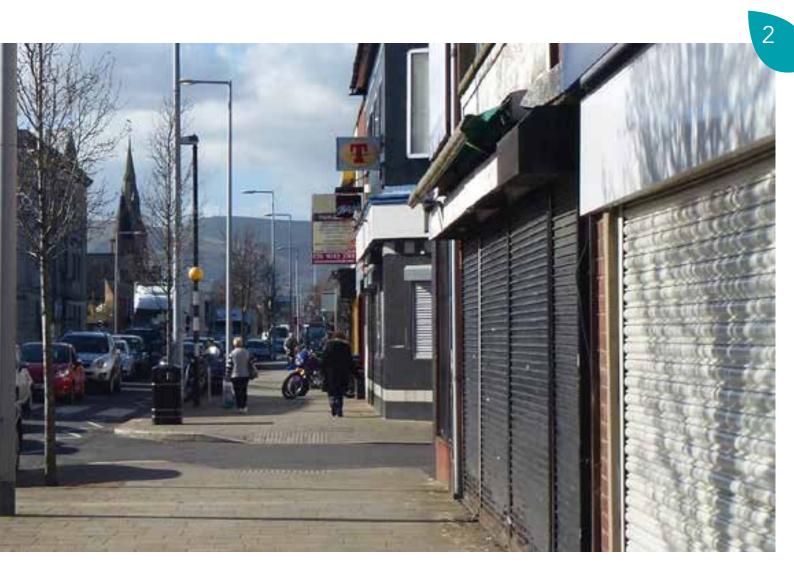
As part of the analysis process, a review of frontages along the Newtownards Road was conducted

While this identified a concentration of activity along the eastern portion of the arterial route, particularly around Holywood Arches and Dee Street, the level of animation and activity dissipates considerably as you move westwards towards the city centre.

In the main, this is related to the number of vacant, derelict and underdeveloped properties and sites. However, the interface barriers around St. Matthew's Church and adjacent residential properties and the prevalence of visually obtrusive



window security shutters, many of which are opened for only a few hours each day, further compound this lack of animation.

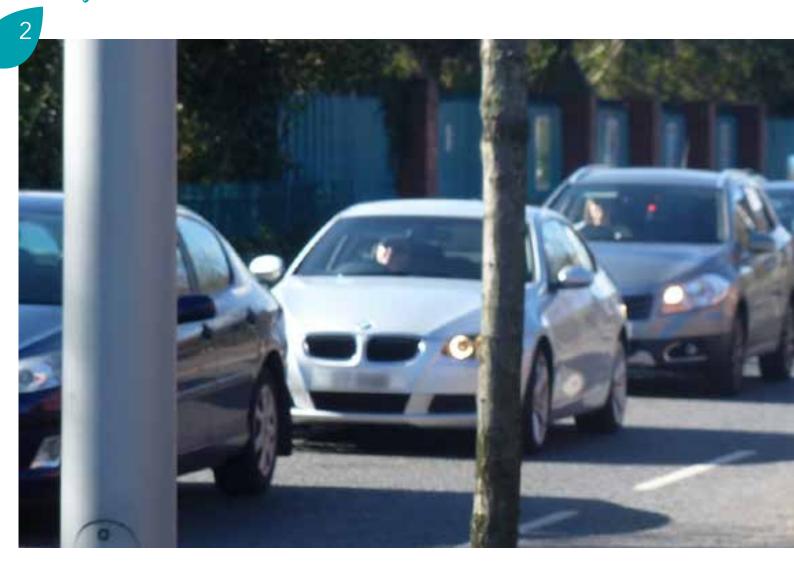


#### **CONGESTION** AND PARKING

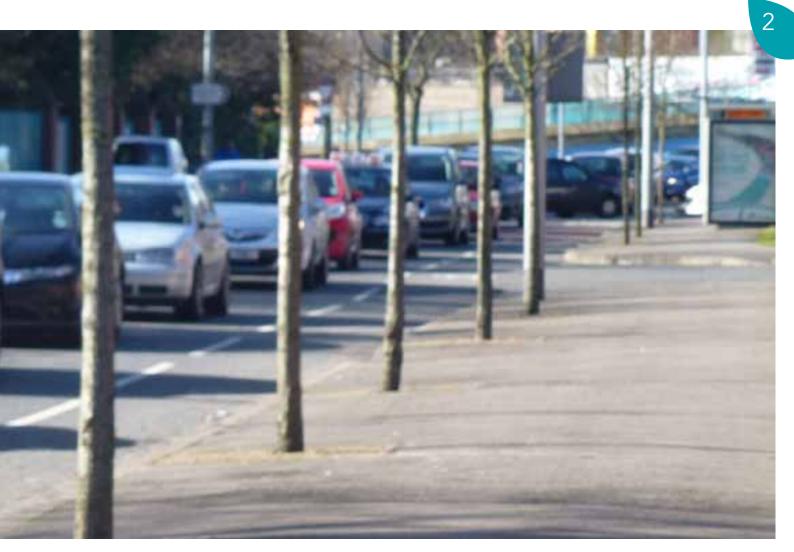
An examination of transport and movement throughout the EastSide Urban Village area highlighted two major areas of concern.

Firstly, there are significant traffic congestion issues, particularly during morning and evening peak times, not only on the main arterial route, but also on secondary routes such as Dee Street and Templemore Avenue. This congestion is caused by high volumes of through traffic; a direct result of the area's strategic location connecting Belfast City Centre with the rest of East Belfast and the wider North Down area. Secondly, vehicular parking emerged as an area of concern.

While there is a substantial quantity of parking around Holywood arches,



there is a lack of parking provision further along Newtownards Road towards the City Centre. Moreover, the Urban Clearway restrictions which are operational during morning and evening peak times substantially limit on street parking.

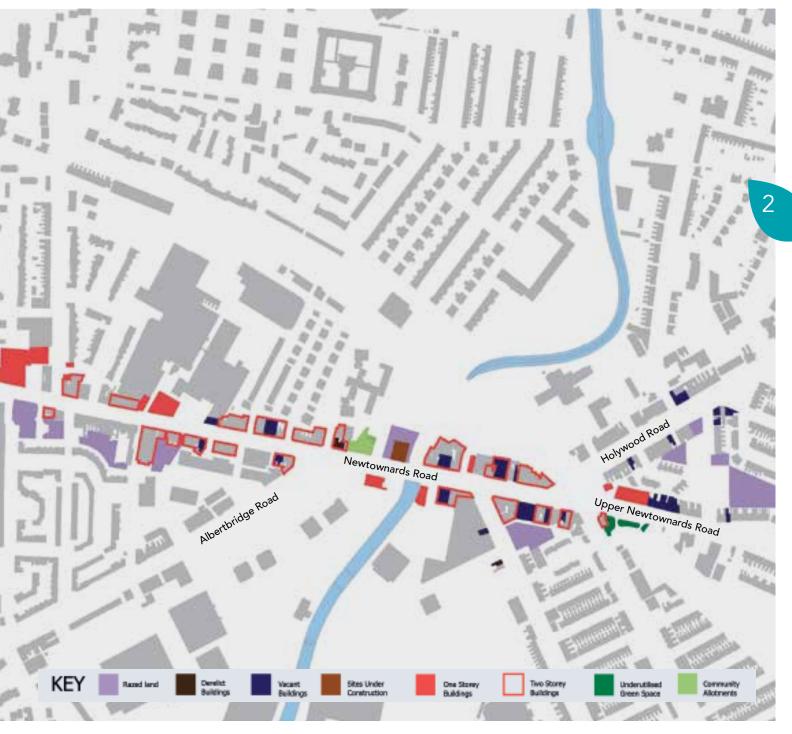




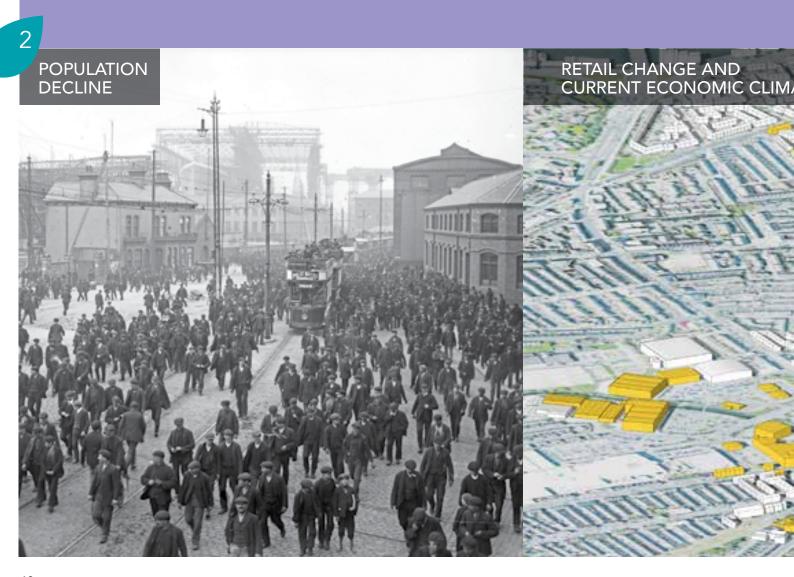
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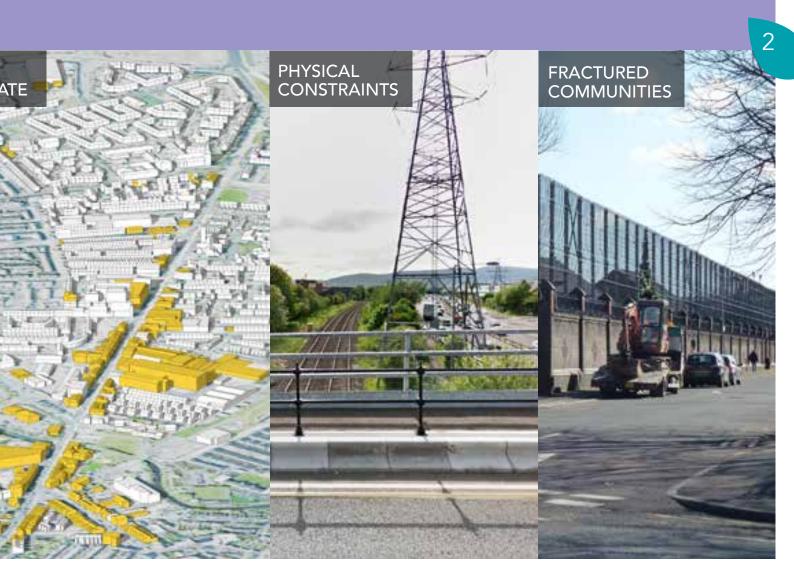


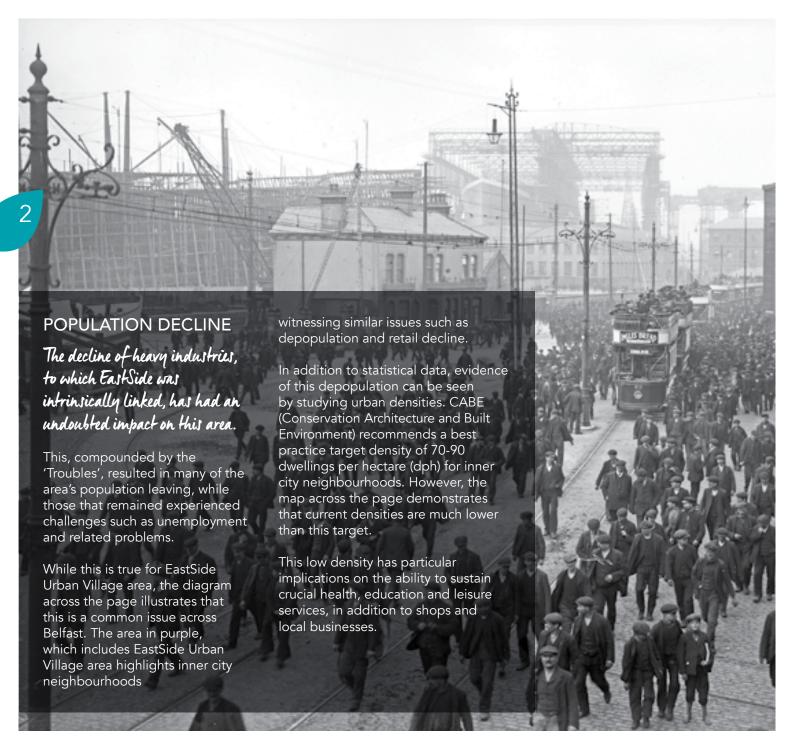


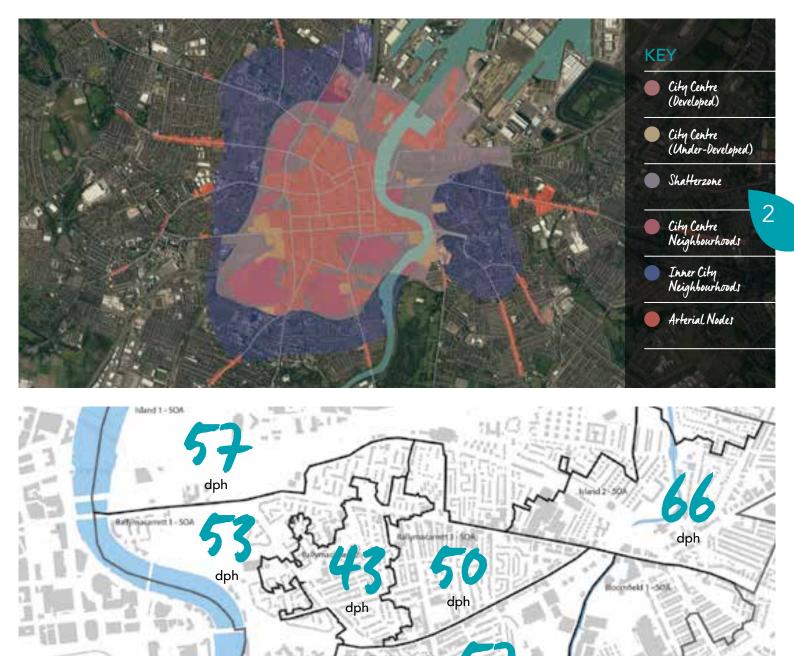


## CAUSES









dph

Dwellings Per Hectare

#### **RETAIL CHANGE AND CURRENT ECONOMIC CLIMATE**

Retail in this area has changed considerably over the years. During the early to mid-20th century, shops lined the entire length of Newtownards Road, reflecting the booming industrial era. However, as a result of industrial decline, depopulation and the development of large shopping

centre complexes, many local retailers relocated elsewhere or ceased trading.

In more recent years, the retail pattern has evolved further with the growing reliance on online shopping and the economic downturn,



contributing to an even more challenging trading environment for local businesses.

As part of the analysis process a business survey was conducted which revealed that 75% of local businesses described trading over the past year as either average, poor or very poor, while 15% of businesses were considering relocation, reduction or closure over the next five years.

The Plan below illustrates the concentration of retail and commercial activity at the eastern end of the study

area, with only scattered retail units present across the rest of the route.



## PHYSICAL CONSTRAINTS

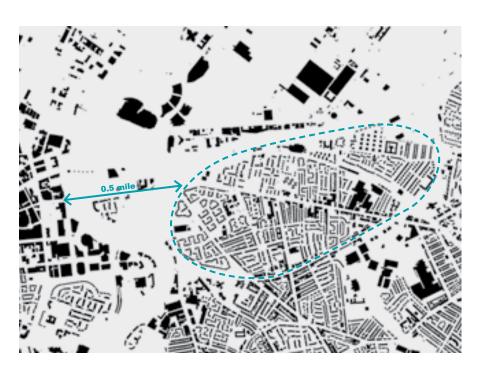
A number of major physical barriers exist throughout the study area, which restrict connectivity for pedestrians and cyclists, contribute to vehicular congestion and undermine the quality of the environment.

Physical barriers to the north include the Sydenham Bypass and the Belfast to Bangor railway line, and these deter movement to the Odyssey Leisure Complex and Titanic Quarter.

To the west, the River Lagan restricts connections between EastSide and the City Centre and this coupled with the Shatterzone area, further accentuate a sense of disjointedness and isolation. While there are several existing bridge connections, connectivity could be improved considerably, particularly at the site of the former Sirocco Works.

Finally, to the west, the line of the Connswater River acts as another physical barrier restricting movement throughout the study area.

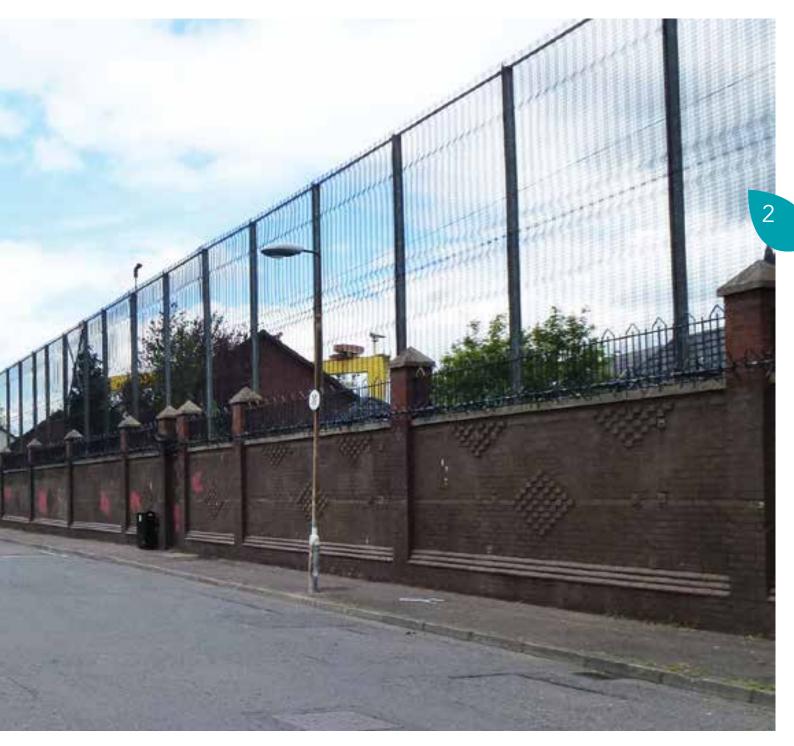
As identified in the diagram below, collectively these physical barriers contribute to the sense that EastSide Urban Village area is an 'island', disjointed from surrounding areas.











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03

THE FUTURE

#### STRATEGIC ACTIONS

The Strategic Actions have been developed through a comprehensive process of information gathering, analysis and extensive engagement with a wide and diverse audience. They seek to build on what is working, highlighting opportunities for sustaining positive change.



- · Nurture community growing
- · Plant Newtownards Road
- · Encourage healthy and resilient communities
- · Optimise the local green spaces including the Connswater Community Greenway

### TRANSFORMATION OF **PLACES & SPACES**

- · Transform vacant and derelict spaces
- · Revitalise existing and introduce new civic spaces
- · Continue public realm enhancements
- · Refurbish and light key buildings and spaces
- · Live and work above the shops
- · Improve all frontages
- · Redevelop low density areas

## COMMUNITY COHESION & UNDERSTANDING

- Develop and promote positive cultural identities
- Sustain generational cross and intra community programmes
- · Address the challenges of interfaces

## ARTS, CREATIVITY AND LEARNING

- Instigate positive arts and murals programmes
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#### **ECONOMIC DEVELOPMENT**

- · Support local tourism opportunities
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#### CONNECTIVITY

- · Increase mobility
- · Connect north, west, rail and air

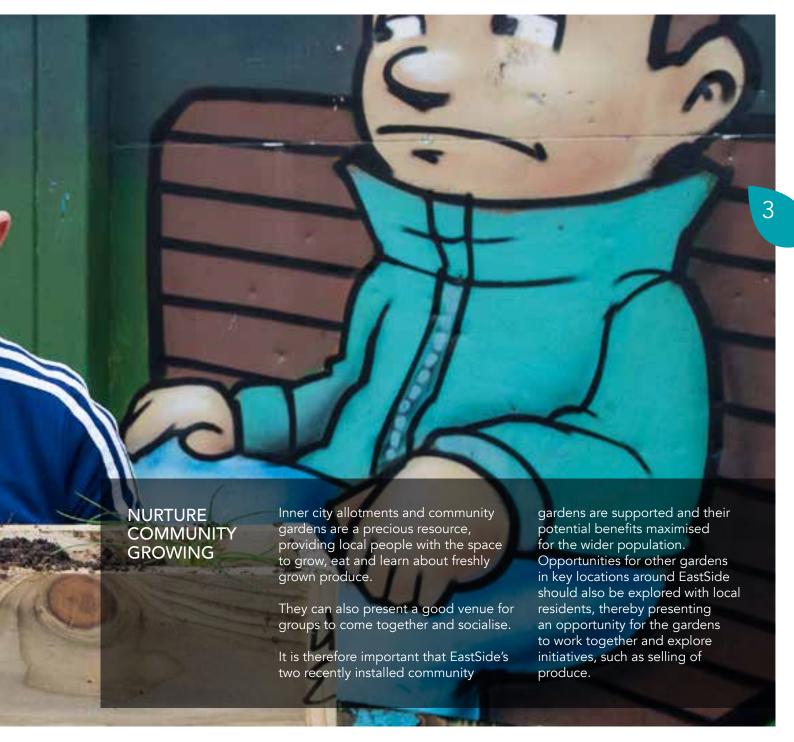
# HEALTHY LIFESTYLES & WELLBEING







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#### PLANT NEWTOWNARDS ROAD

Urban trees and other plantings have many benefits including air quality and wildlife habitat, not to mention their impact on softening the visual landscape and contributing to the wellbeing of local residents. Semi-mature trees planted recently have made a significant impact on the road, which if cared for properly, will further contribute as they are allowed to grow. However, some older areas of shrub planting do little to brighten the area and could be improved.



Considerable opportunity exists to further transform the Newtownards Road, particularly along its lower stretches. Additional tree planting should be complemented by floral displays in bed, window boxes and hanging baskets. Such a project would be well suited to a social enterprise

model, with plants being grown and cared for locally by people who benefit from the skills they acquire.



#### **ENCOURAGE HEALTHY AND RESILIENT COMMUNITIES**

The Newtownards Road has many neighbouring people and communities, whose lifestyle choices, wellbeing and confidence impact on its social and economic vibrancy. Local communities in the Eastside area are also affected by a conflict legacy which has had, and continues to have, profound effects on health, wellbeing and emotional resilience.

The physical and mental health and wellbeing of local communities impacts on their ability to participate in civic and community life, access

services and facilities, and make positive, confident lifestyle choices. This as a result affects the vibrancy, animation and sustainability of the Urban Village area.

Social and capital assets should be used within the Urban Villages Initiative in Fastside to reduce health. inequalities, address mental health issues, increase life expectancy, develop and sustain support, and increase the positive outcomes for both the people and place.



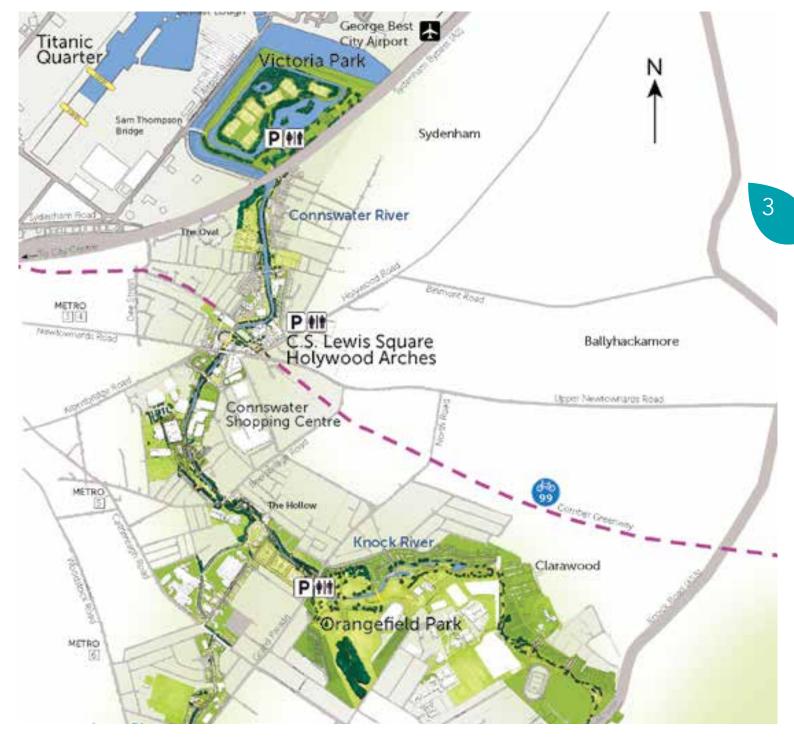
OPTIMISE THE CONNSWATER COMMUNITY GREENWAY AND LOCAL GREEN SPACE

East Side is very fortunate to have on its doorstep one of the most exciting regeneration projects on the island. Once complete, the Connswater Community Greenway will provide 16km of foot and cycle path along the Loop, Knock and Connswater Rivers, providing expansive new recreational space and wildlife habitat for East Belfast.

The Connswater Community Greenway project has been developed by the EastSide Partnership and is being delivered with Belfast City Council.

The Connswater Community
Greenway will be a tremendous
asset for EastSide as a whole.
Opportunities for people living and
working in the Urban Village area to
connect with it should be maximised
to benefit from this major piece of
green infrastructure. New physical
linkages with the greenway (green
spaces, foot and cycle paths) should
be considered, along with social and
economic linkage through events,
educational activities, training and
the hospitality sector.

Find out more at: www.connswatergreenway.co.uk



# TRANSFORMATION OF PLACES & SPACES

**REVITALISE EXISTING** CONTINUE **TRANSFORM** AND INTRODUCE NEW **PUBLIC REALM VACANT AND DERELICT SPACES CIVIC SPACES ENHANCEMENTS** 



#### TRANSFORM VACANT AND DERELICT SPACES

Much has been achieved in reducing the impact of dereliction and vacancy along the Newtownards Road.

Yet more remains to be done, especially at prominent locations near the junctions of the Albertbridge Road and Templemore Avenue.

'Meanwhile use' is a term to describe temporary interventions of value to an area and its people. Great potential exists to transform the remaining vacant spaces in EastSide through the innovative application of meanwhile use. Community gardens, performance spaces, outdoor galleries, wildlife gardens and many other imaginative proposals should be considered and developed with local residents, organisations, schools and landowners. A commitment to supporting the management of these spaces should be made from the outset, on the clear understanding that ultimately they will be redeveloped.





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#### **REVITALISE EXISTING** AND INTRODUCE NEW CIVIC SPACES

There are a number of existing civic spaces, C.S. Lewis Square at the Holywood Arches, the junction of Newtownards Road and Holywood Road, Portview Trade Centre, Skainos and Pitt Park. New life and vitality along the Newtownards Road could be injected by greater use and activation of existing civic spaces combined with the creation of new ones that allow for recreation and events to take place there.

Whilst permanent improvements are needed to the existing spaces, such as surfacing,

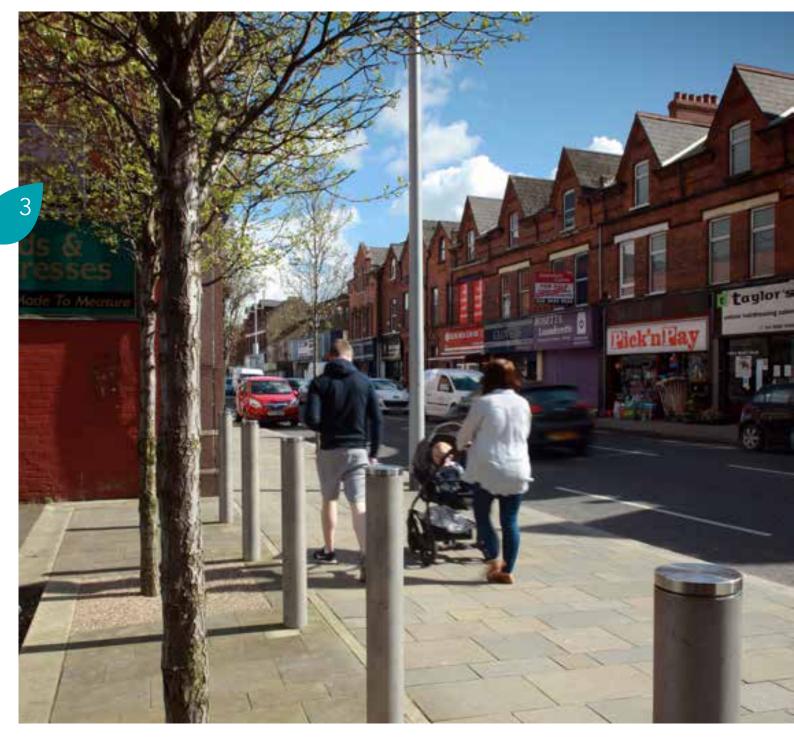
lighting, street furniture and shelter, temporary interventions could succeed in energising such spaces with much less cost. Art installations. market stalls and regular small events and performances should all be explored.

Potential new spaces could be created at the junctions with Templemore Avenue and St Martin's Church. These should be designed to a high standard, respecting the urban form of Newtownards Road and using good quality hard and soft landscape materials.





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#### **CONTINUE PUBLIC REALM ENHANCEMENTS**

Complementing recent investment in the public realm of the Newtownards Road will help to ensure that its overall benefits can be spread across EastSide.

Potential exists to further improve the experience of pedestrians along certain stretches and the thresholds to key side streets, thereby enhancing its attractiveness as a destination benefitting local businesses as well as positively influencing perceptions of its many passers by.

Enhancing the pedestrian level lighting would help to create a brighter, friendlier atmosphere after dark, be it on an evening or a winter afternoon.

Design and specification of materials should be of a high quality, meeting the standards established by the recent implemented scheme.

#### REFURBISH AND LIGHT **KEY BUILDINGS AND SPACES**

The physical character of EastSide is largely formed by its landmark buildings and spaces, including churches, halls and former industrial buildings. New buildings too, like the Skainos Centre and Holywood Arches Health Centre are of influence, as are the unmistakable twin cranes of Harland & Wolff.

A lighting strategy should ensure that the benefits for pedestrian safety, aesthetic appeal and entertainment are fully realised. New street lighting with good colour rendering and vertical illumination would greatly assist with facial recognition and improve safety for pedestrians.

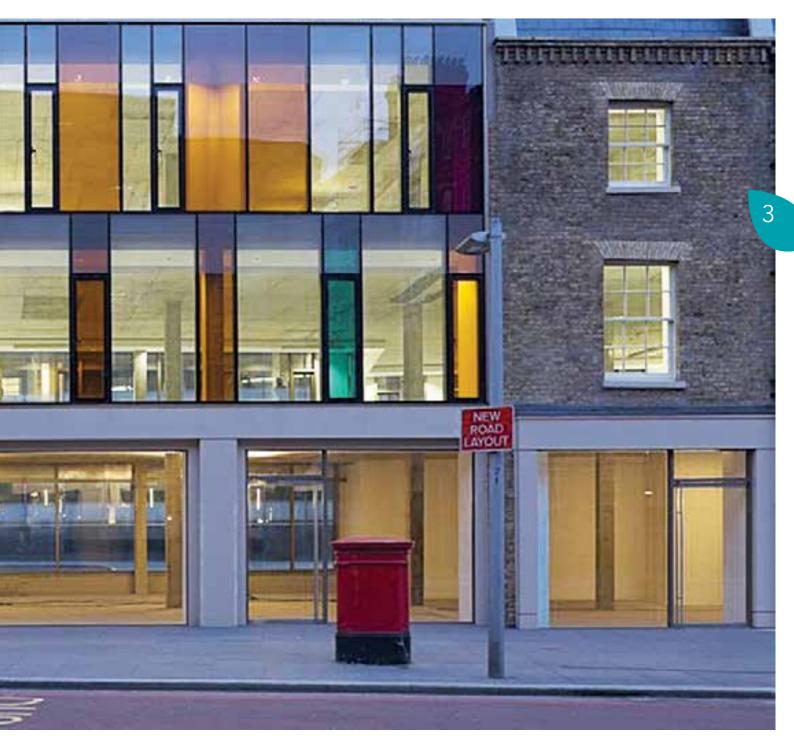


To safeguard the important landmarks and further strengthen the visual character and identity of EastSide, projects are required to refurbish and sympathetically light these and other landmark features. These could be entirely colour lit or have their architectural details revealed in an innovative way.

Murals and public art in spaces could be celebrated further with the use of coloured flood lighting. This technique could be applied to the Titanic mural, Flora mural and Connswater Pocket Park to ensure this urban gallery is viewable at night.







### IMPROVE ALL FRONTAGES

Building upon recent shop frontage improvement works, opportunities exist to revitalise the frontages of other buildings, including churches, halls, social clubs, offices and houses.

Each frontage should be carefully studied for its underlying architectural components so that interventions are in scale and keeping with the building and its immediate context. The specification and detailing of materials, paintwork and signage should be given particular consideration.

Replacing solid metal shutters with permeable alternatives or reinforced glass would also greatly improve the



character of the street. Also lighting frontages, signage and awnings, either attached to individual shops or as part of wider street canopy, could help to sustain footfall during periods of rain or snow whilst providing shade in summer months.





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#### **REDEVELOP LOW DENSITY AREAS**

A long term objective for the Urban Villages Initiative in EastSide should be to increase its population, thereby sustaining services and facilities and generally creating more animation in its streets and spaces.

New housing should be appropriate in scale and character to the area. That is to say that high rise apartment blocks are not necessary to achieve this objective. Rather town houses and modest apartment blocks (3 – 5 storeys), set within a network of well designed streets and public spaces.

Importantly all such developments should be of mixed building size (bedroom numbers) and tenure (social, affordable and private housing).



# COMMUNITY COHESION & UNDERSTANDING

ADDRESS THE CHALLENGES **DEVELOP AND PROMOTE** POSITIVE CULTURAL IDENTITIES **OF INTERFACES** 



#### **DEVELOP AND** PROMOTE POSITIVE **CULTURAL IDENTITIES**

East Side is home to people with strong and proud cultural identities.

Yet over the years perceptions of these have at times been negatively influenced by the 'Troubles' and their legacy.

Further support is needed to ensure that all cultural traditions, including those of newer communities in EastSide are developed and promoted in a positive manner. Communication and education about the history, ethos and practices of cultural traditions should be encouraged to aid wider understanding and participation, whilst also instilling greater pride locally.

#### **ADDRESS THE CHALLENGES OF INTERFACES**

In the 'Together: Building a United Community' Strategy, the Northern Ireland Executive made a commitment to remove interface barriers by 2023.

As a headline action in that Strategy, we will work with local people and other stakeholders to address the challenges of interface walls in Urban Village areas as appropriate in each place.

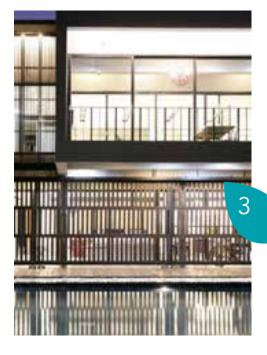
Clearly this is not a simple task and fulfilling such an objective must be carefully undertaken.

In each Urban Village area it is proposed that local people and those with responsibility for taking

action on issues around interfaces are involved in shaping delivery of any capital or other schemes. There is no prescribed approach to this task.

Delivery may include increasing levels of communication and positive interaction, protecting original and potential points of connection, maximising opportunities for regular communication and shared programmes and activities and introducing flexibility to physical barriers where there is community support to do so.

Work could also be undertaken to address non-physical barriers that exist between neighbourhoods, in keeping with Urban Village's three aims of fostering positive identities, building community capacity and improving the physical environment.





#### SUSTAIN GENERATIONAL CROSS AND INTRA COMMUNITY PROGRAMMES

Over the years many different programmes and initiatives have sought to bring people in EastSide neighbourhoods closer together, particularly across the political divide. Stories of success are evident, yet tensions do still arise.

A long term commitment to sustained cross and intra community programmes is needed.

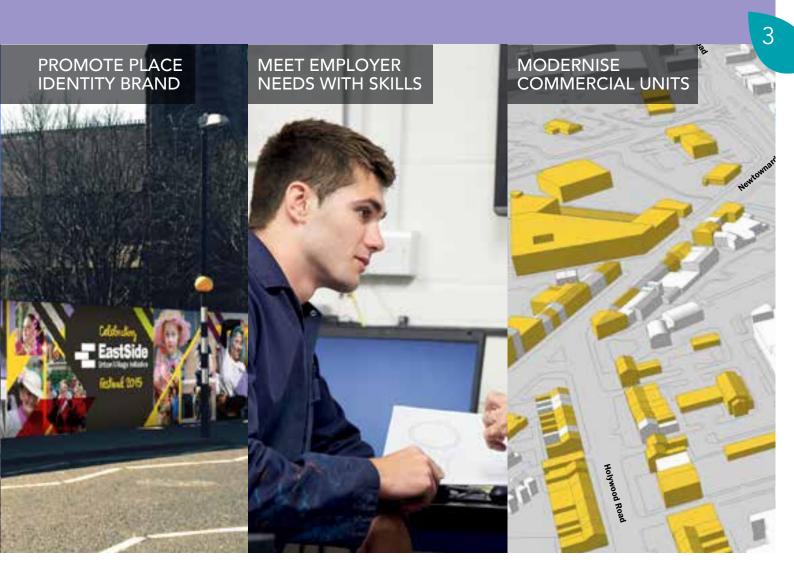
This recognises the need for positive engagement between people living in neighbourhoods on and around the Newtownards Road over longer periods of time. The involvement of all people in the community should emphasise fun, all round positivity and a place to be proud of.





## ECONOMIC DEVELOPMENT

**SUPPORT** RELOCATE ACTIVATING DEVELOP, SUPPORT AND PROMOTE LOCAL **LOCAL TOURISM** USES TO NEWTOWNARDS **BUSINESS AND FACILITIES OPPORTUNITIES** ROAD annunununununun .....



The next challenge will be linking the visitor centre with other smaller attractions, places of interest and local businesses, thereby spreading economic benefit and establishing EastSide as a visitor destination in its own right. Thematic trails, interpretive panels, marketing and events should all be coordinated to help achieve this outcome. Linkages should also be made with other visitor destinations across the city (e.g. Titanic Belfast, Stormont, Linenhall Library).





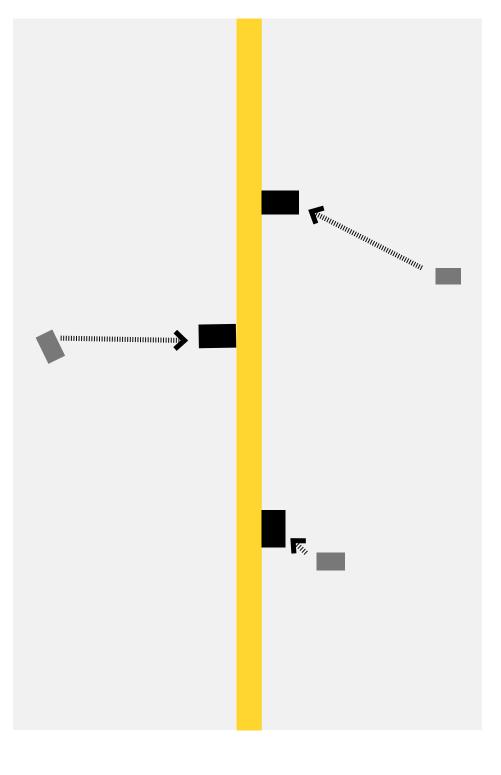
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#### **RELOCATE ACTIVATING USES TO NEWTOWNARDS ROAD**

As the principal thoroughfare of EastSide, it is important that every opportunity is taken to maximise levels of animation along the Newtownards Road.

This is made even more pressing by changes to retail patterns that have resulted in the closure of many shops.

A process of 'matchmaking' is needed between vacant spaces, development opportunities and those local individuals and organisations who have the ability to animate them on a permanent basis. In particular, ground floor units should be prioritised for those who can positively contribute to the road at different times of the day and night, be they footfall related businesses, arts or community organisations.







#### **DEVELOP, SUPPORT** AND PROMOTE **LOCAL BUSINESS** AND FACILITIES

A healthy functioning business environment in EastSide will be an essential component of its long term sustainability. Efforts are required to support the needs of local businesses, whilst also working to attract new investment to the area.

Through a close working relationship with businesses and their representative organisations, a series of practical measures should be identified. These may include business incentives, marketing and customer loyalty programmes, digital connectivity and targeting training support. The promotion of EastSide as a place for investment should also be proactively pursued.

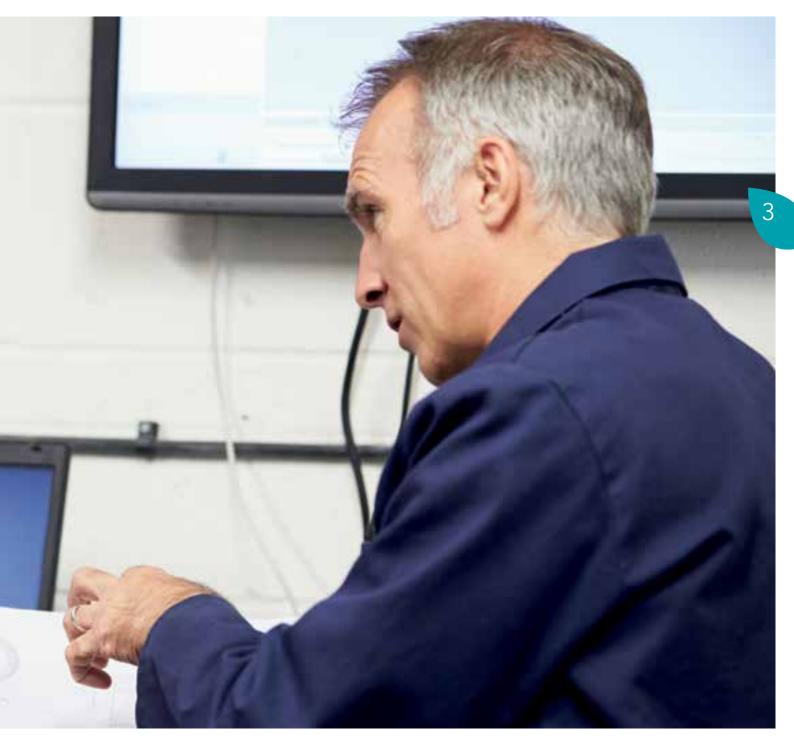
### PROMOTE PLACE IDENTITY BRAND

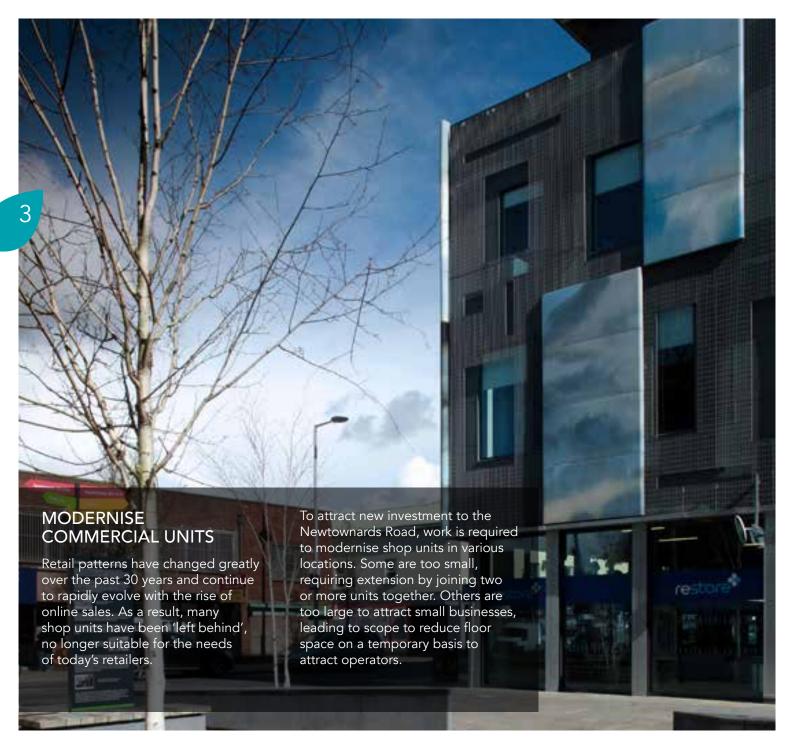
It is important that EastSide and its Urban Village conveys a clear and positive message about itself to everyone, be they existing or future residents, businesses or visitors. This necessitates the development of a strong place identity which is conveyed through different forms of media from literature, billboards and online presence.













# ARTS, CREATIVITY AND LEARNING

**INSTIGATE POSITIVE ARTS GROWTH STRATEGY FOR** AND MURALS PROGRAMMES **ARTS AND PROACTIVE MANAGEMENT** 







## GROWTH STRATEGY FOR ARTS AND PROACTIVE MANAGEMENT

East Belfast has long had a reputation for creativity and craftsmanship. Over recent years the arts, from visual to music to drama, have become more visible across EastSide through the work of local artists, galleries, public art installations and major events like the EastSide Arts Festival.

A bespoke strategy for the development of the arts in EastSide should now be developed. This should seek to complement the objectives of the Urban Villages Initiative and explore how it can contribute to the way in which streets, spaces and buildings are proactively managed to increase levels of physical, social and economic animation.





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RAISE ASPIRATIONS THROUGH ENHANCED LEARNING OPPORTUNITIES Children and young people in areas of social need often have their potential limited by their learning experiences and networks of support. This has an impact on their attitudes and aspirations which are key influencers on behaviours and future outcomes.

Access to learning opportunities which enhance, complement and support the work of schools is not only key to developing skilled, confident and resilient children and young people, but promotes a positive learning ethos in the wider EastSide community.



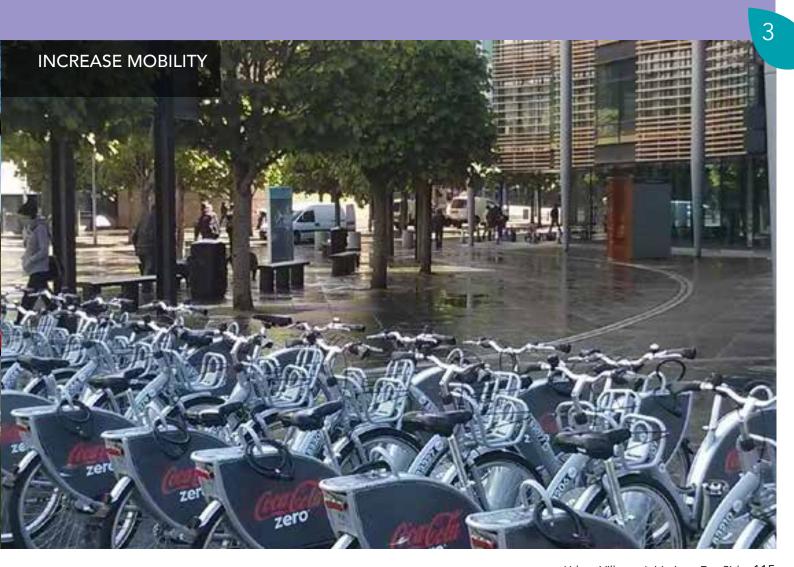
There already is a strong relationship in EastSide between schools and local community organisations. Provision and support of enhanced learning opportunities may include local community based initiatives, after school support, creative learning engagement.

These should complement and build on the partnerships already working to improve education and learning outcomes for children and young people in the area.



# CONNECTIVITY





## CONNECT NORTH, WEST, RAIL AND AIR

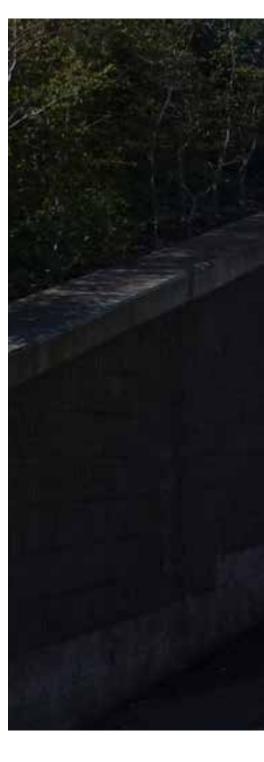
# Connecting East-Side with the surrounding city must be a priority.

A number of initiatives should be strongly supported, including the appropriate redevelopment of Bridge End and Sirocco to re-establish street frontages between EastSide and the city centre. New bridges to the north should also be explored, including a long term plan to extend Templemore Avenue across the by-pass to Sydenham Road.

A new entrance to Titanic Station should also be created, giving it better civic presence and linking it to the Newtownards Road via a greatly improved Fraser Pass.

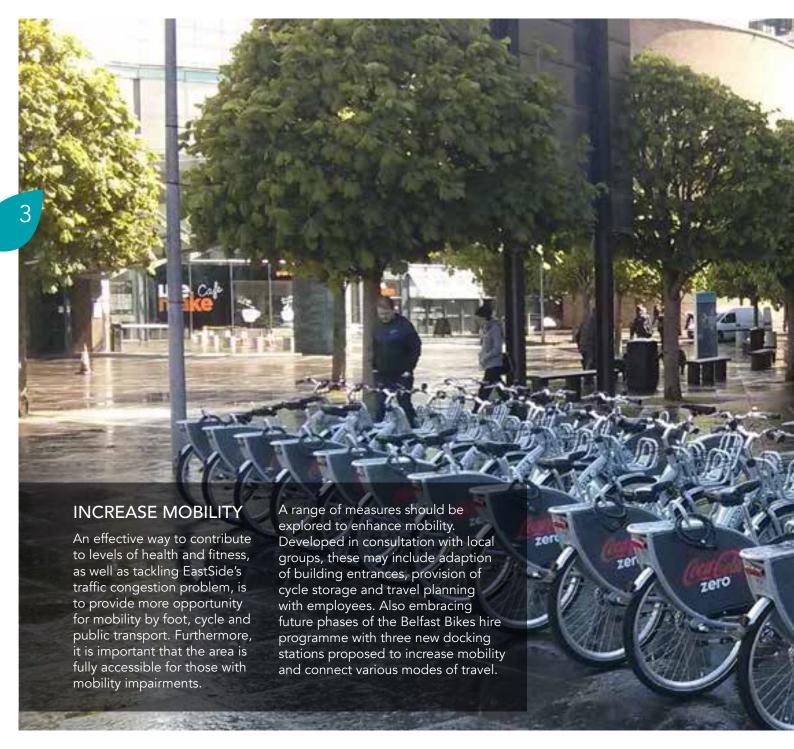
Belfast Rapid Transit represents a major step in the enhancement of public transport and the priority bus system will penetrate EastSide Urban Village area via Holywood Arches and the Albertbridge on its way from Dundonald to the city centre. This improvement in connectivity will benefit EastSide by encouraging further investment in the area. Implementation should therefore be supported where possible and complemented by further improvements to the vicinity of its stops, including public realm, lighting and signage.

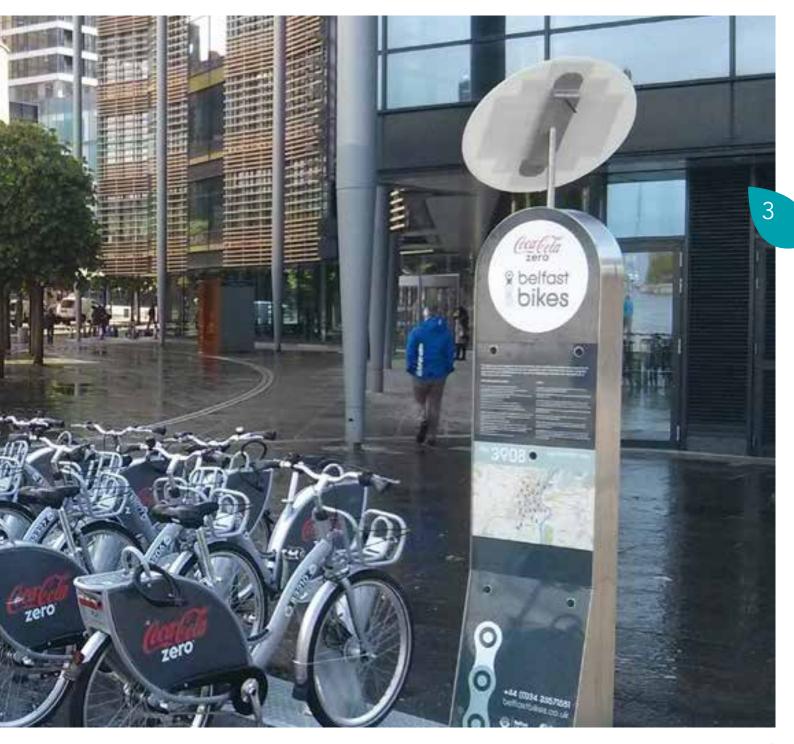
And finally, a new cycle greenway or 'superhighway' should be created to connect the city centre (via the Lagan Weir and Middlepath Street), through EastSide along Ballymacarrett Road and Island Street to Holywood Arches, from where it would meet the Connswater and Comber Greenways.





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SUPPORTING DELIVERY

# **SUPPORTING DELIVERY**

#### **STRATEGIC** CONNECTIONS

The Urban Villages Initiative is a headline action within the Executive's 'Together: Building a United Community' Strategy. It is led by the Executive Office with the support of senior representatives from other government departments alongside Belfast City Council.

This Strategic Framework is intended to be a useful point of reference for anyone with an interest in the Urban Village areas and a means for identifying opportunities to collaborate around shared Programme for Government outcomes and indicators.

### ROUTES TO DELIVERY

Although coordinated by the Executive Office, and overseen by Junior Ministers, capital and revenue investments made directly through the Urban Villages Initiative will be led and managed by organisations that best suit the particular project or programme. This means that work on parks, public realm projects and other physical interventions is likely to be led by the Council, the Department for Communities, NI Housing Executive or the Department for Infrastructure.

Support will be provided to projects and programmes in keeping with the good relations outcomes of the Urban Villages Initiative. We will draw from the most appropriate delivery partners including central and local government and community and voluntary groups.

Activity more focussed on community capacity building, cultural innovation and positive identities will be delivered by community and voluntary groups to maximise local networks and connections or through central or local government.



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