

SIB Financial Policies and Procedures

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The
**Strategic
Investment
Board**

Contents

1	Introduction.....	1
1.1	Background.....	1
1.2	Roles & Responsibilities.....	1
2	Financial Policy Framework.....	3
2.1	Introduction.....	3
2.2	Management Statement.....	3
2.3	Financial Memorandum.....	3
2.4	Risk Register.....	3
3	Financial Policies.....	5
3.1	Introduction.....	5
3.2	SIB Corporate and Business Planning Process.....	5
	Budgeting Procedures.....	5
3.3	Accounting System.....	5
3.4	Reporting Performance.....	6
3.5	Internal Audit.....	6
3.6	VAT.....	6
3.7	Financial Transactions Capital Loans.....	6
4	Income.....	9
4.1	Grant in Aid.....	9
4.2	Other Income.....	9
4.3	Receipts.....	9
4.4	Post.....	10
5	Expenditure.....	11
	Guidance Note on the Application of Northern Ireland Public Procurement Policy ...	11
5.1	Scope.....	11
5.2	Procurement Control Limits.....	11
5.3	Single Tender Actions (STA)/ Direct Award Contracts (DAC).....	12
5.4	Lease or Rental Agreement.....	13
5.5	EU Tendering Process – Guidelines.....	13
5.6	Frameworks & Call-off Arrangements.....	13
5.7	Roll-over Contracts.....	14
5.8	Letters of Appointment/Contracts.....	14
5.9	Documentation.....	15
5.10	Post-Project Evaluations (PPE).....	16
5.11	Purchase Orders.....	17
5.12	Receipt of Goods/Services.....	17
5.13	Payment.....	17

5.14	Supplier Statements.....	19
5.15	Fraud Prevention in Supplier payments	19
5.16	Grants	19
5.17	External Consultancy	20
6	Cash.....	23
6.1	Banking Arrangements.....	23
6.1.1	Petty Cash.....	23
6.1.2	Government Procurement Card.....	23
6.1.3	Use of Cards.....	23
6.1.4	Restrictions.....	24
6.1.5	Security.....	24
6.1.6	Payment.....	24
7	Fixed Assets.....	25
8	Employment	27
8.1	Salaries.....	27
8.2	Overtime	28
8.3	Change to Personal Details.....	28
8.4	Notification of Change of Pay/Award of Bonus	29
8.5	Leavers.....	29
8.6	Pension	29
9	Travel and Subsistence	30
9.1	Contracted Staff Exclusions	30
9.1.1	Inclusive Rates.....	30
9.1.2	Non-Inclusive Rates.....	30
9.2	Travel and Subsistence Claim Form	30
9.3	Travel	30
9.3.1	Airfares.....	31
9.3.2	Public Transport.....	31
9.3.3	Taxis.....	31
9.3.4	Use Of Own Vehicle for Official Travel.....	32
9.3.5	Home to office travel.....	32
9.3.6	Unofficial Drivers.....	34
9.3.7	Official Drivers.....	34
9.3.8	Self-Drive Hired Vehicles.....	34
9.3.9	Car Parking Fees.....	34
9.4	Subsistence	35
9.4.1	Hotels or Similar Accommodation	35
9.4.2	Day Subsistence – Employed Staff Only	35
9.4.3	Night Subsistence – Employed Staff Only.....	36
9.4.4	Subsistence – Contracted Staff.....	36
9.5	Other Travel and Subsistence	37

9.5.1	Training Courses/Conferences.....	37
9.5.2	Professional Subscriptions.....	37
9.5.3	Travel Insurance	37
9.5.4	Purchase of Books.....	37
10	Hospitality Provided to SIB Staff	39
10.1	Aide-Memoire.....	39
10.2	Acceptance of Gifts and Hospitality	39
10.3	Legal Obligations and Fundamental Principles.....	40
10.4	Record of Gifts, Hospitality, Invitations, Etc.....	40
10.5	Acceptance of Gifts	40
10.6	Trade, Loyalty or Discount Cards	40
10.7	Staff Involved In the Procurement or Monitoring of a Contract	41
10.8	Gifts Received In Recognition of Work Done	41
10.9	Reporting Gifts and Approval Process	41
10.10	Offers of Hospitality	42
10.11	Reporting Hospitality and Approval Process to be Followed.....	43
10.12	Awards or Prizes.....	43
10.13	Monitoring Arrangements – Hospitality Register	44
11	Provision of Gifts and Hospitality by SIB.....	45
11.1	Aide-Memoire.....	45
11.2	Guidelines.....	45
11.3	Approval of Expenditure.....	46
11.4	Hospitality Offered to Visitors from Outside SIB.....	46
11.5	SIB Board and Committee Meetings	47
11.6	Working Lunches and Refreshments for Official Committees and Other Ad Hoc Meetings.....	47
11.7	Hospitality Offered During Training Courses, Conferences, Workshops, Etc.	47
11.7.1	Residential Events.....	47
11.7.2	Non-residential Events.....	48
11.8	Drinking and Driving.....	48
11.8.1	Expenditure on Official Gifts.....	48
12	Situations Not Covered by the Hospitality Guidelines	49
Appendix 1	Key Requirements for Financial Policies, As Defined In the SIB Management Statement.....	51
Appendix 2	Key Requirements for Financial Policies Arising From the Financial Memorandum	53
Appendix 3	Preparation and Approval of Business Cases	55
Appendix 4	Post Project Evaluation Form	57
Appendix 5	Additional Procurement Guidance	59

Appendix 6 Mobile Phone/Taxis – Declaration for Private Use 61

Appendix 7 Use of own vehicle for Official Travel (FY 2016/17) 63

 A7.1 Mileage Allowances 63

 A7.2 Passenger Mileage Allowances..... 63

Appendix 8 Standard Return Mileage Lists 65

Appendix 9 List of Exempt Buildings..... 67

Appendix 10 Application for Approval to Attend a Conference or Training..... 69

Appendix 11 SIB Hospitality Register..... 71

Appendix 12 Authorisation of Official Hospitality Expenditure 73

 A12.1 Request for Prior Authorisation of Event..... 73

 A12.2 Authorisation of Expenditure from Hospitality Budget 74

Appendix 13 Acceptance of Hospitality Claim Form..... 75

Appendix 14 Checklist for proposed expenditure greater than £1,500 and for single tenders 79

Appendix 15 SIB Managed Procurement Checklist 81

Appendix 16 SIB Managed Procurement Templates 84

Appendix 17 Expenditure Flowcharts 87

Appendix 18 CPD Advice to Clients and staff on the Procurement of Goods and services below £30,000 91

1 Introduction

As Accounting Officer, the Chief Executive has responsibility for maintaining a sound system of internal control that supports the achievement of the overall policies, aims and objectives of the Strategic Investment Board Limited (SIB), whilst safeguarding public funds and assets. This Financial policies and procedures manual sets out the system of internal controls within SIB.

1.1 *Background*

The Strategic Investment and Regeneration of Sites (Northern Ireland) Order 2003 established SIB in 2003. The legislation created mechanisms and structures that enable ministers to coordinate work across departments and help deliver the new schools, hospitals, roads and other civic infrastructure the region requires in the 21st century.

SIB is a company limited by guarantee. It is owned by the Executive Office (TEO) and financed from within its departmental expenditure limit. The Board of SIB is accountable, through its Chair, to the First Minister and deputy First Minister.

1.2 *Roles & Responsibilities*

SIB supports government departments, local authorities and other public bodies by helping them

- plan infrastructure;
- deliver major projects; and
- manage assets.

SIB has four key responsibilities. Firstly, it prepares the Investment Strategy for Northern Ireland (ISNI). The ISNI is a rolling ten-year plan that describes the public infrastructure that government intends to deliver. The scope of the ISNI encompasses almost every area of government including education, health, and transport and is the expression of the priorities of the Northern Ireland Executive ('the Executive'). The latest revision of the strategy was issued in October 2012 and it is expected that a new iteration will be published following the Assembly elections in 2016. SIB has developed expertise and techniques that can assist departments to produce strategic infrastructure planning models. These use large public datasets to inform infrastructure planning decisions by demonstrating the impact of different options for service delivery.

Secondly, SIB assists the public sector to develop and deliver investment programmes and projects. SIB's role is to work in partnership with public bodies to accelerate project schedules and obtain better value for the taxpayer. SIB provides staff to fulfil senior project management and advisory roles in support of partner organisations. Such staff have specialist skills, knowledge and experience that suit them to the particular projects on which they are deployed.

Thirdly, SIB contains the Asset Management Unit (AMU). The Executive authorised the establishment of this unit in January 2011. The AMU maintains the ePIMS public sector asset database, assists Departments to develop effective asset management plans and

is implementing an Asset Management Strategy for the effective and efficient management of public sector property assets, including the reform of property management. The AMU also helps departments achieve the Executive's programme for raising additional capital for re-investment.

Finally, SIB works to improve the capability of the public sector through championing reform in the systems and processes for infrastructure delivery; by promoting the use of Social Clauses to improve the social return on investment and by developing specialist skills and capabilities and by carrying out relevant research and analysis.

2 Financial Policy Framework

2.1 Introduction

The Financial Policies of SIB have been formulated with reference to the legislative framework within which it has been created. These include the Strategic Investment and Regeneration of Sites (Northern Ireland) Order 2003 and the company's Memorandum and Articles of Association (MAA), Management Statement and Financial Memorandum (jointly referred to as MSFM).

The Board of SIB are required to establish policies and procedures that will ensure the efficient and effective operation of SIB while ensuring that all necessary Corporate Governance requirements have been adequately met.

2.2 Management Statement

The Management Statement sets out the broad framework within which SIB will operate, including the rules and guidelines relevant to the exercise of SIB's functions, duties and powers. The table in Appendix 1 lists the key items requirements for financial policies as defined in the Management Statement.

2.3 Financial Memorandum

The Financial Memorandum sets out in greater detail certain aspects of the financial provisions that SIB is required to observe. The table in Appendix 2 lists the key requirements relating to financial policies that are contained in the financial memorandum.

2.4 Risk Register

The accounting records should meet the requirements for security and integrity of data as laid down in the Department of Finance (DoF) Guidance on Corporate Governance and Systems of Internal Control. There should also be adequate controls over cash and resources to reduce sufficiently the risk of under or over spending of approved budgets. SIB's risk register is updated regularly. It describes each risk, what the current controls are in place to mitigate the risk, the SIB official responsible for monitoring the risk and any action required.

3 Financial Policies

3.1 *Introduction*

SIB has established Financial Policies that address areas of risk as well as operational efficiency and effectiveness. This document intends to act as a reference point detailing all Financial Policies that have been approved by the SIB Board.

3.2 *SIB Corporate and Business Planning Process*

Consistent with the timetable for public spending reviews, SIB submits annually to TEO a draft corporate plan covering three years ahead and a Business Plan for the year immediately ahead. SIB agrees with the department the issues to be addressed in the plan and the timetable for its preparation. The plan reflects SIB's statutory duties and within those duties, the priorities set from time to time by the Minister. In particular the plan demonstrates how SIB contributes to the achievement of the Department's Public Service Agreement targets.

These plans are approved by the Board and are available to the public via SIB's website (www.sibni.org).

The Corporate Plan should typically include:

- SIB's medium term objectives;
- High-level corporate strategy;

The Business Plan will typically include, for the relevant 1-year period:

- Key objectives, associated performance targets and the strategy for achieving them;
- Forecast of income and expenditure.

Budgeting Procedures

Each year, in light of decisions by TEO on the SIB corporate plan, the department will send to SIB:

- A formal statement of any funding provision planned by TEO as approved by the Minister in the light of competing priorities across the department; and
- A statement of any change in policies affecting SIB

SIB's approved annual Business Plan will take account of its approved funding provision and any other forecast receipts, and will include a budget of estimated payments and receipts, together with a profile of expected expenditure and of draw-down of departmental funding and/or other income over the year.

3.3 *Accounting System*

SIB operates a computerised financial management system. The computer system used is Pegasus Opera 3 (OPERA). The server is based in Craigtantlet Buildings while the software is supported under a maintenance contract with Xperience Ltd, 11

Altona Road, Lisburn, BT27 5QB. The financial management system is backed up by IT Assist each day, with separate weekly backups also taken.

3.4 Reporting Performance

SIB produces monthly management resource accounts. These are reviewed by the Chief Executive Officer and presented to the Board on a monthly basis. Under paragraph 4.3.2 of the MSFM, SIB is required to report to TEO on a three monthly basis its performance in helping the Minister's policies including the achievement of key objectives. This operational report meets the requirements and covers performance against the Business Plan approved by TEO. An agreed template is used each quarter.

At the end of each financial year, SIB publishes an annual report of its activities, together with its audited annual accounts. The Northern Ireland Audit Office carry out the annual external audit and presents a management letter to the Board, outlining any weaknesses found during the course of their audit.

3.5 Internal Audit

SIB has established and maintained arrangements with ASM Chartered Accountants (ASM) for internal audit in accordance with Treasury's Government Internal Audit Standards adopted by Department of Finance with effect from 1st April 2013. This was further revised with effect from 1st April 2016.

The audit plan is prepared by ASM in conjunction with the Chief Executive Officer and approved by the Audit Committee each year. All Internal Audit reports produced are presented to the Audit Committee for review.

3.6 VAT

SIB is VAT registered in relation to its vatable activity. SIB's VAT number is GB 848946856.

3.7 Financial Transactions Capital Loans

Strategic Investment Board Ltd is the channel through which loans of Financial Transactions Capital Loans (FTC) are made from the Department for the Economy (DfE) to the universities and from the Department of Finance (DoF) to the NI Investment Fund. Strategic Investment Board Ltd performs this function because the Departments do not currently have the vires to make such loans. The Executive has agreed that Strategic Investment Board Ltd will act as a conduit to make loans and collect repayments over the loan period. Under the terms of the loan agreements and related Memoranda of Understanding between all loan parties, Strategic Investment Board Ltd is not entitled to retain any of the loan advances repaid. On receipt of a loan repayment Strategic Investment Board Ltd arranges for the money to be passed as quickly as possible to TEO. Strategic Investment Board Ltd bears no credit risk in the event of non-payment of FTC loans and is only obliged to repay receipts when received from the borrower.

FTC loan transactions flowing through Strategic Investment Board Ltd are shown in the Statement of Cash Flows. Strategic Investment Board Ltd does not own or control FTC loans, nor derive any direct economic benefit from them, and on that basis, it is deemed inappropriate to recognise assets or liabilities relating to FTC transactions.

For government accounting purposes, DoF have instructed that the Strategic Investment Board Ltd recognise a financial asset for loans made but not recognise any liability for the repayment as this is to be accounted for as funding from the Consolidated Fund and not as a loan.

In 2020-21 Strategic Investment Board Ltd issued a loan to Ulster University and consolidated the outstanding balance on loans previously issued. The terms of the loan changed from interest free to interest bearing. Interest of 0.25% is applied monthly and received at the end of each financial year. This interest is to be used for the management of this specific loan and will be expensed in year by both Strategic Investment Board Ltd, DoF and DfE. Strategic Investment Board Ltd will receive a gross economic benefit from this loan through the receipt of interest payments. Strategic Investment Board Ltd will receive no net economic benefit as the income will be used to meet service obligations.

Strategic Investment Board Ltd will only retain interest income that is necessary to recover its monitoring costs and obligations under the Facilities Agreement between Strategic Investment Board Ltd and UU. There may be occasions where SIB is required to undertake additional monitoring activities, for example, procuring specialist advice for technical matters, to satisfy its obligations under the Facilities Agreement. In such a scenario, SIB will agree with DfE, in advance of any such costs being incurred, how these costs will be recovered. Having recovered its costs, SIB will then transfer any excess interest income to DfE.

4 Income

4.1 *Grant in Aid*

As stated above, SIB receives a formal statement from TEO outlining the year ahead funding provision. In order to meet liabilities as they arise, SIB must request, on a regular basis, a draw-down from these funds.

The Finance Manager reviews the cash balance on a regular basis. An estimate is made of the current liabilities of SIB, including trade creditors and accrued expenditure. This estimate of current liabilities is then taken away from the cash balance of SIB and a drawdown request is prepared for the shortfall.

The Chief Executive Officer reviews all requests for drawdowns and signs the request as authorisation. The originals are posted to TEO and a copy is taken along with the supporting documentation and retained on file.

The Finance Manager is responsible for ensuring adequate funds are kept in the Bank to meet liabilities as they arise and that SIB complies with the British Standard for Achieving Good Payment Performance in Commercial Transactions (BS 7890), and with the Late Payment of Commercial Debts (Interest Act) 1998 as amended and supplemented by Late Payment of Commercial Debt regulations 2002.

4.2 *Other Income*

Although the majority of SIB's income comes in the form of Grant in Aid, a proportion arises from the recharging of certain expenditure to other Departments. Any proposed recharges of external expenditure must be agreed with the Department to be recharged. Recharges of staff time will be covered by an appendix in the OPA or a recharge agreement from with the relevant department.

Any expenditure that is to be recharged is notified to the Finance Officer who raises the sales invoice to the relevant department. The sales invoice along with the accompanying purchase invoice (if relevant), are passed to the Finance Manager for review. The sales invoice is then input onto the sales ledger on OPERA and posting to the relevant department for payment.

4.3 *Receipts*

Approximately two weeks after the request for drawdown has been submitted to TEO the monies are transferred into SIB's bank account. Receipts from sales invoices recharged to departments can be received either by cheque or paid direct into SIB's bank account. A remittance Advice is usually received from the relevant department. This receipt is entered onto the sales ledger on OPERA by finance.

SIB's bank account is reviewed by the Company Accountant on a monthly basis. Any lodgements greater than 2 weeks old are investigated. The Company Accountant also prints a debtors report and reconciles this to the debtors control account at the end of each month. Any debts greater than one month old are investigated and a reminder e-mail is sent or a telephone call made to the relevant department.

4.4 ***Post***

SIB's post is opened daily by the PA to the Chief Executive Officer or the Receptionist. An Excel spreadsheet is kept detailing items received.

5 Expenditure

Guidance Note on the Application of Northern Ireland Public Procurement Policy

5.1 Scope

This policy covers the procurement of any good or service on behalf of SIB (including consultants). All procurement shall comply with NI Public Procurement Policy. Central Procurement Directorate (CPD) will act as Centre of Procurement Expertise (CoPE) for SIB and all procurement will be undertaken under the terms of SIB's Operational Purchasing Agreement (OPA) with CPD. Details of NI Public Procurement Policy and Guidance Notes (PGN's) are available on CPD's website (www.cpdni.gov.uk).

5.2 Procurement Control Limits

The following procurement procedures are used by SIB according to the estimated value of contracts at pre-tender stage. A decision to procure goods or services must demonstrate best value and records must be kept to support the decision made.

VALUE	PROCEDURE
Up to £5,000	Departments must demonstrate that value for money has been secured. Guidance is attached at Annex A.
£5,000 to £30,000	A minimum of two tenders invited by the person authorised to procure for their organisations in accordance with a Service Level Agreement (SLA) with a CoPE; or A tender process undertaken by a CoPE.
£30,000 to EU Thresholds	Advertise on eSourcingNI. Tender process must be conducted in line with Procurement Guidance Note 05/12: Procurement of Goods, Works and Services Over £30,000 and Below EU Thresholds .
Above EU thresholds	Advertise on eSourcingNI. EU Directives apply –advertise in OJEU.

ANNEX A: GUIDELINES FOR PURCHASES UP TO £5,000

Purchases under £5,000 will be classified as procurement expenditure but they are not subject to the full range of procurement rules. However Departments must ensure that all purchases below £5,000 are subject to normal value for money considerations and are in compliance with Managing Public Money Northern Ireland.

In meeting this requirement, Departments must ensure that the:

- purchase is not covered by an existing framework, call-off arrangement, standing lists or e-catalogue;
- purchase is a one-off requirement;
- total spend, which must be less than £5,000, must cover the combined costs of all purchases associated with the initial requirement; and
- requirement is clearly specified.

Departments should carry out a price check⁵ with at least two suppliers to ensure value for money has been achieved. Price checks should be documented and retained on file for audit purposes.

Please see Appendix 3 for guidance on the preparation and obtaining approval of Business Cases.

5.3 *Single Tender Actions (STA)/Direct Award Contracts (DAC)*

Single Tender Actions (STA)/ Direct Award Contracts (DAC) are contracts awarded to a supplier or contractor without competition. In certain circumstances, the procurement control procedures may be waived and single tender actions permitted. However, such instances will be rare and always require prior approval by the Chief Executive Officer and the TEO Accounting Officer. The circumstances where single tender action may be appropriate are:

- The proposed supplier is the only one known to possess unique or specialised capacity, or the articles are unobtainable from any other source and there are no satisfactory alternatives;
- When, for technical or artistic reason, or for reasons connected with the protection of exclusive rights, the public contract may be awarded to a particular economic operator;
- For work of exceptional urgency caused by unforeseeable circumstances where competitive tendering would cause unacceptable delay;
- For reasons of commercial confidentiality.

In all cases where Single Tender Action is undertaken the reason for such action should always be documented on the file. A note of all Single Tender Actions undertaken will be forwarded to TEO as part of the annual reporting by SIB. All proposals to use Single Tender procedures must be supported by a Business Case and submitted for approval by the Investment Committee. The Investment Committee is made up of the Chief Executive Officer, the Legal Director and the Finance Manager, who meet on a regular basis to review submitted business cases. The Legal Director must also certify that the proposal does not expose SIB to an unacceptable risk of challenge. The budget holder

must also notify CPD of the intention to use Single Tender procedures and document their response in the submitted business case.

STA/ DAC EXPENDITURE	APPROVAL
Under £5,000 (excluding external consultancy)	Chief Executive (supported by CPD)
Expenditure over £5,000	Chief Executive & TEO Accounting Officer
Consultancy Expenditure	Chief Executive & TEO Accounting Officer

5.4 *Lease or Rental Agreement*

SIB may enter into lease and/or rental agreement for the provision of goods and services. These should be open to competitive tendering in the same way as purchases unless there are convincing reasons to the contrary. The delegations above will also apply to lease and rental agreements with the cash value relating to the annual cost of the arrangement.

In order to obtain the required number of selected tenders, purchasing officers should always aim to invite more than the stipulated number.

If the estimated value of the purchase is close to the upper limit then it would be advisable to invite the number of quotations/tenders required in the next level. Orders should not be split so as to avoid the need for competitive tendering.

For any purchase or contract where the minimum number of quotations/tenders was not obtained, SIB may permit the purchase to proceed if satisfied that every attempt has been made to obtain competitive offers and that the value for money will be achieved. In these cases a report should be submitted to the Chief Executive Officer.

Evidence of quotations received or a tendering process having been performed **must** be retained on the internal SIB records management system (HP Records Manager) and be made available for audit purposes. Copy evidence may also be held by a third party agent/facilitator (e.g. Central Procurement Directorate).

5.5 *EU Tendering Process – Guidelines*

The purchasing of goods and service is subject to the relevant EU legislation. Advice on the application of particular legislation/regulations can be obtained from CPD. When SIB is procuring goods and services likely to be valued in excess of EU thresholds there is a requirement to advertise in the Official Journal of the European Union. In such instances, the services of the CPD – or another specialist advisor – should be retained. CPD will maintain the records of the procurement and will normally manage the process.

5.6 *Frameworks & Call-off Arrangements*

Frameworks are lists of suppliers who have been pre-qualified to tender for a particular type or types of work. When SIB wishes to invite tenders for work covered by the framework then all suppliers on the list must be offered the opportunity to bid. There must be no substantial amendments to the terms laid down in the framework agreement.

The advantages of using a framework in preference to other routes to procurement are:

- Speed: a competition run off a framework can be completed within three weeks;
- Compliance: the process is approved by the EU and entirely defensible;
- Partnership: the process encourages the development of strategic partnerships with suppliers.

Call-off arrangements are a particular type of framework agreement where the list contains only a single supplier who has agreed a set of rates for particular types of work. Where a call-off arrangement is used, no competitive tendering is required. However, a business case must be approved and authorised before any contract is let.

Frameworks and call-off arrangements must be established by CPD or a CoPE. They take at least five months to establish.

5.7 *Roll-over Contracts*

The use of rolling contracts is not regarded as best practice (see Guidance Note 03/06 and internal guidance document DF1/10/267737). Approval of the Investment Committee must be obtained before an extension is granted to an existing contract.

5.8 *Letters of Appointment/Contracts*

When entering into an arrangement with a third party for the provision of goods and services (including consultancy work) a formal agreement will be entered into. This may take the form of a letter of appointment/engagement or a formal contract between SIB and the relevant party(ies). In all cases the budget holder is obliged to exercise a duty of care in ensuring that SIB resources and reputation are safeguarded. He/she may exercise discretion as to whether legal advice is required. CPD will normally issue the Letter of Appointment as part of the CoPE role. CPD have been instructed not to issue any letters of appointment without obtaining prior approval from the SIB Chief Executive Officer who will ensure approval has been given by the Investment Committee before the letter is issued. Under no circumstances should a letter of appointment be issued without the Chief Executive Officer's approval.

The following details should be included in the document:

- All parties to the agreement;
- The title of the project;
- Timescales – e.g. milestones, contract term and completion dates;
- The methods of payment and the daily rates of charge, what they cover (including a definition of the working day) and whether inclusive of VAT;
- The agreed basis for defraying hotel and travel costs. (Actual costs up to the limits of the appropriate current Civil Service rates should be the norm, though it may be possible to avoid payment of travel and hotel expenses for GB based consultancy staff if the consultancy charge includes accommodation and travel);

- Which office, secretarial and other facilities will be provided by the consultant and which by SIB. (It should be made clear whether any secretarial facilities include typing and duplication of the report);
- Payment Schedules including arrangements for the provision of accrual data—where appropriate;
- Essential requirements for the conduct of the study for example, who leads it, the reporting arrangements, the participation of any SIB staff in the work, and the day to day liaison arrangements;
- Any requirements for follow up action including debriefing and further consultation, and whether there will be a related charge;
- Conditions under which the arrangement can be terminated;
- Confidentiality – where appropriate;
- Appropriate clauses on insurance – where appropriate; and
- Conditions under which the agreement can be amended or varied.
- Record keeping arrangements.

All budget holders should also give due consideration to the following before engaging third parties to provide consultancy/other services. Depending on the nature of the services to be provided the documentation may require entries covering the following items:

- Ceilings (Caps) on expenditure – where consultants/suppliers are retained to provide services in increments or units a cap or ceiling should be placed on their fees/charges and noted in the file/paperwork/business case;
- Where intellectual property rights may be generated by the work unless a pre-agreed arrangement has been made, ownership or copyright should default to SIB;
- If the work is likely to include significant events e.g. launch, road show, conferences, newspapers, articles etc the Communications Adviser must be advised well in advance of the date of the event.

The formal contract with the consultant should contain a specific clause(s) outlining the penalties to be incurred should the objectives from the assignment not be met satisfactorily.

5.9 Documentation

The following documents should be consistently utilised and filed in adherence to the Information Manager’s filing protocol in addition to being retained by CPD. This documentation must be available for ad hoc inspection by appropriate personnel and for audit purposes, copies of items b, c and e must be retained on the relevant SIB HP Records Manager consultancy file:

- a. Copy of Terms of Reference for the study/consultancy;

- b. Proposal or tender from the consultant;
- c. Business Case/Justification sheet detailing the reason/basis for undertaking the study/consultancy should be completed, the OPA and terms of reference as agreed with the client department.
- d. File notes supporting the decision to appoint and the agreed terms and conditions;
- e. Letter(s) of appointment/engagement, including their terms;
- f. Reports of any meetings held with the consultant/supplier during the course of the assignment together with copies of any interim/final reports provided by the consultants/suppliers;
- g. File notes in support of the evaluation/assessment of the report including the payment of the final fee; and
- h. In the event that the total cost of providing the services exceeds the original estimate and/or contract cost, an explanation note is prepared by the budget holder and signed off by the Chief Executive Officer **in advance of the previously agreed budget being exceeded.**

5.10 ***Post-Project Evaluations (PPE)***

Post-Project Evaluations (PPE) should be completed for all assignments, to ensure that the objectives of the assignment have been met and lessons learned. As with all appraisals, PPEs should be proportionate to the expenditure and nature of the exercise.

An exception to this rule is that any individual commission from the Asset Management Framework does not require an individual PPE and will be reviewed by the overall PPE of the Framework, which will be completed once the Framework has expired. If an individual commission from the AM framework is deemed as novel or contentious then the Finance Manager may request a separate business case and related PPE is completed.

PPEs must be used to promote good practice and the results should be shared to ensure that key lessons are identified and disseminated. Accordingly, lessons from PPEs should be shared internally with relevant colleagues. This is particularly important in the event of unsatisfactory supplier performance, impacting upon achievement of expected outputs and, ultimately, value for money.

The PPE form at Appendix 4 must be completed at the conclusion of all assignments. This should, either be completed:

- By the budget holder who managed the assignment; or
- By the appropriate departmental/customer manager if the budget holder did not supervise the work.

A copy of the completed PPE form should be filed in adherence to the Information Managers filing protocol. This documentation must be available for ad hoc inspection by appropriate personnel and for audit purposes:

5.11 *Purchase Orders*

A purchase order must be completed for the purchase of all goods and services in excess of £50 for which no business case is produced. The purchase order must be signed by the relevant budget holder and authorised as follows:

EXPENDITURE TYPE	ORDER VALUE	DELEGATED OFFICIAL
Stationery/Office Consumables	Less than £1,000	Finance Manager
Stationery/Office Consumables	Greater than £1,000	CEO
Consultancy	£50 to £5,000	CEO
All orders greater than £5,000		CEO

Once approved the purchase order must be given to the Finance Department who will match this to the invoice once received. No order can be placed without obtaining prior approval.

5.12 *Receipt of Goods/Services*

On receipt of goods/services, the person receiving the goods/services must check them thoroughly to ensure everything is present, undamaged and fit for use. Goods/services delivered should be agreed to the delivery note. Any shortages or damages should be clearly marked on the delivery note.

5.13 *Payment*

SIB is committed to the prompt payment of bills for goods and services received in accordance with Department of Finance's ("DoF's") DAO 12/08 "Supporting Businesses Prompt Payment of Invoices" which introduced a prompt payment target of ten days, with effect from December 2008. Unless otherwise stated in the contracts payment is due within 10 days of the receipt of the good or services, or on the presentation of a valid invoice or similar demand, whichever is later.

In order to help us comply with this target, and to allow us to accurately monitor the turnaround times, it is important that invoices issued to SIB by suppliers are sent directly to the finance team. When liaising with suppliers, please ensure that they are requested to submit their invoices directly to finance using the email address joyce.agnew@sibni.org.

Once an invoice is received, the invoice is date stamped and posted onto the computerised accounting system. All invoices are placed on hold until proper payment approval has been obtained.

Invoices are split into three categories:

- A The order to which the invoice relates to is less than £50, no purchase order produced,
- B The order to which the invoice relates to is greater than £50 and less than £5,000 for which a purchase order should be available,
- C The order to which the invoice relates to is greater than £5,000 for which a business case should be held on file.

All invoices from category “A” are matched to a delivery docket and signed by the person responsible for receiving the goods/services. By signing the invoice the person is confirming that the goods/service has been received in full and is fit for use. The invoice is passed back to the Accounts Assistant for payment.

All invoices from category “B” are matched to a delivery docket and the related purchase order. Material discrepancies between the purchase order and the invoice will be referred back to the budget holder for remedial action or approval. The person responsible for receiving the goods/service will sign the invoice. By signing the invoice the person is confirming that the goods/service has been received in full and is fit for use. The invoice is passed back to the Accounts Assistant for payment.

All invoices from category “C” are matched to the related business case and passed to the budget holder for approval. The budget holder must clearly mark on the invoice the file reference number of the business case to which the expenditure was approved under. Finance keeps a running total of all expenditure paid under each business case and will inform the budget holder if the current invoice will push the total expenditure over the approved limit or over the agreed contract cost. If this is the case, the budget holder will have to ensure a revised business case is prepared and approved before Finance will allow the invoice to pass for payment or in the case of exceeding contract price; a change order must be approved. The budget holder must sign the invoice; by signing the invoice the budget holder is confirming that the service/goods have been received in full, are fit for use and that the rate is correct. The invoice is then passed back to the Finance Dept for payment.

Once invoices have been passed for payment, the approved invoice is taken off hold.

The Chief Executive, as Accounting Officer of SIB has documented approved Financial Delegation limits for the approval of expenditure. On top of the authorisations obtained above for invoices, SIB also obtains a second authorisation in order to adhere to these financial delegations.

A payment run is performed weekly. All approved invoices which have been taken off hold are included in the BACS payment run.

The Finance Manager or Company Accountant reconciles each payment to supporting documentation and signs the payment list as evidence of review.

Any cheques are then passed to the relevant cheque signatories for signing. The cheque must be signed by two officials from the authorised list of cheque signatories.¹The cheque is then posted to the supplier along with a copy of the remittance.

Any BACS payments must be approved on line by two authorised persons, with a copy of the remittance being posted or emailed to the supplier.

Invoices are filed according to the cheque number/ BACs payment ref to which the invoice was paid under.

¹ See DF1/09/322243 “SIB - Cheque Signatories” for the list of cheque signatories.

5.14 *Supplier Statements*

All supplier statements received are reconciled to the Financial accounting system by the Finance team, with any variances investigated.

5.15 *Fraud Prevention in Supplier payments*

Following the publication of **FD (DoF) 19/11**, SIB Finance staff must follow the guidelines below with respect to verifying supplier bank details and requests for changes:

- Closely scrutinise all requests for changes in payment details, no matter how minor.
- As part of standard procedures suppliers should be independently contacted to verify that any change of bank details or contact details is genuine.
- Verification should **not** be made using the document/letter which has been received requesting the change (which may contain false contact information) but should be done using existing contact details held on file or information obtained from directory enquiries. It may also be useful to check details provided via an Internet search of the company name. It may also be necessary, and prudent, to follow up this initial verbal contact by obtaining further written confirmation from a known contact in the supplier's firm before making changes.
- Finance staff and others dealing with any changes to suppliers' details should be made aware of this fraud risk. Staff should also be advised that they must be careful about the information they give out to callers regarding the organisation's payment processes and any unique supplier identifiers, etc. which may be held. Such callers may not be genuine and may help the fraudsters by making their subsequent requests more authentic looking.

5.16 *Grants*

SIB may offer Grant aid to relevant organisations. Any such offers must gain prior approval of TEO and DoF, as per the MSFM. Any offers of Grant aid from SIB must be made using the official SIB Grant Letter of Offer template (DF1/11/138355 "*SIB Letter of Offer Template*"). The template may be updated by each business unit if necessary).

Risk of fraud or error can be reduced by following the guidelines below when issuing Grants and vouching expenditure.

- Ensuring that sufficiently detailed letters of offer are developed.
- Conducting regular inspection/verification visits.
- Vouching of expenditure back to source documentation including obtaining original cheques from banks to confirm payee details, and
- Random checks to confirm that invoices provided in support of claimed expenditure are bona fide. This can include checking VAT registration numbers are genuine and are for the supplier stated; checking that suppliers do indeed

exist; and seeking confirmation from suppliers that goods/services have indeed been supplied as invoiced.

5.17 *External Consultancy*

External Consultancy is defined as:

“The provision to management of objective advice relating to strategy, structure, management or operations of an organisation, in pursuit of its purposes and objectives. Such advice will be provided outside the ‘business-as-usual’ environment when in-house skills are not available and will be time-limited. Consultancy may include the identification of options with recommendations, or assistance with (but not the delivery of) the implementation of solutions.” Consultancy will generally be a specific, finite or “one-off” task or project which provides advice and/or identifies options.

External consultancy services are expected to either provide additional skills or expertise which are not available within the organisation and are engaged to carry out activities such as investigating problems, providing analysis or advice, or assisting with the development of new systems, new structures or new capabilities within the organisation. They can also be called upon when an independent (i.e. outside government) assessment of a particular function, situation or project is required.

Once appointed, external consultancy assignments need to be carefully and actively managed and where appropriate, steps taken to ensure knowledge transfer takes place.

Advisors must ensure that:

- All external consultancy assignments are supported by a contract let by the nominated CoPE;
- All contracts must be recorded on SIB’s accounting system (Pegasus Opera) and all associated procurement processes complied with;
- The contract is delivered in line with terms and conditions and agreed outputs;
- Regular liaison with the consultant to fulfil information requirements and resolve problems;
- Interim milestones/targets are agreed and monitored for the duration of the contract;
- Ensure all appropriate approvals are in place;
- Ensure SIB has the financial resources to complete each assignment;
- Monitor expenditure and performance of all external consultancy assignments (including any extensions made to contracts - information on project overruns and guidance on extensions can be found in the procurement guidance note on Contract Management - Procedures and Principles, accessible on the CPD website);

- Establish a management system (including a database) for all external consultancy which can provide information not captured by Finance, to answer Assembly Questions, ad hoc queries and provide DFP with the required returns (minimum recording requirements available on the AFMD website); and
- Avoid overlapping or duplication of consultancy work across the Northern Ireland public sector through the sharing of information with their CoPE and other departments, particularly for 'significant' consultancies.

It is essential that an audit trail of all key documentation relating to individual external consultancy assignments is retained. This includes:

- business cases and approvals;
- tendering documentation;
- signed contracts;
- project planning and performance management information; and
- post project evaluations.

EXTERNAL CONSULTANCY EXPENDITURE	TENDER PROCESS	APPROVAL
Less than £5,000	Minimum of 2 quotes	SIB's Investment Committee
More than £5,000	Tender Process	SIB's Investment Committee

6 Cash

6.1 *Banking Arrangements*

SIB's bank account is currently held at the Danske Bank, Donegall Square North, 8/9 Donegall Square North, Belfast BT1 5GJ

SIB receives weekly bank statements. A member of the finance team posts all lodgements from the remittances received and posts all payments as a direct result of the weekly payment run. A different team member, usually the Company Accountant, reconciles the bank on a regular basis to OPERA. A monthly reconciliation is produced and maintained in the management accounts file.

SIB also can print statements and review cash balances via the www.danskebank.com website via authorised usernames and passwords.

6.1.1 *Petty Cash*

A small amount of petty cash is held by Finance and is reconciled monthly by a member of the finance team and approved/verified by the Finance Manager.

6.1.2 *Government Procurement Card*

The Government Procurement card has been introduced as an alternative method of procuring and paying for relatively low value goods and services. The GPC Barclay card looks, and is used, much like any other credit card with two exceptions: It cannot be used to withdraw cash and the GPC is a charge card, not a credit card, card balances are paid by direct debit the following month. Only the Chief Executive Officer, and the Finance Manager have government procurement cards. If another member of staff needs to make a purchase using a company card, they may do so through the finance department.

6.1.3 *Use of Cards*

Procurement cards should only be used to acquire goods and services for SIB business. GPC does not alter normal tendering requirements and procurement policy must be adhered to.

Receipts or invoices must be obtained to support every item of expenditure and if the purchase contains any charges for VAT; a proper VAT receipt or invoice should be obtained. Signed delivery dockets should also be retained.

Finance must maintain a transaction log of each purchase as it is made. This log will be used in the verification of the statement when it is received.

All procurement card statements will be checked monthly by Finance who will certify the statement to confirm that it has been checked. Finance will reconcile the statements with the transaction logs and supporting documents to ensure adequate records are being maintained. Transactions and supporting documents must be kept for a period of six years plus the current financial year so that they can be produced if an audit is carried out.

The deliberate misuse of a card for personal gain will be treated as fraud in accordance with the disciplinary rules and procedures set out in SIB's staff handbook.

6.1.4 Restrictions

Procurement cards cannot be used to obtain cash from a cash dispenser or to guarantee any cheque or obtain cheque encashment.

Procurement cards must not be used for any non SIB business or personal expenses.

Whilst cards must not be used for any unofficial business or personal expenses, there may be occasions when using the card for accommodation or official hospitality charges that unavoidably include elements relating to personal incidentals, newspapers, bar charges etc. The cardholder will be expected to reimburse SIB for these items and must obtain a SIB receipt as confirmation.

Only secure sites should be used to make purchases via the internet (for example the site shows the padlock symbol, Verisign, Bobby or another secure pay site). If staff is in any doubt whether it is a secure site they should not make a purchase.

6.1.5 Security

Every effort must be made to keep the card secure at all times and either held personally or stored in a drawer or filing cabinet. These must be kept secured.

Barclay Card recommend for security reasons that wherever possible transactions are processed in front of the user, rather than out of sight.

PIN numbers must be kept secure and not disclosed to anyone else.

Barclay Card must be notified immediately if the card is lost, stolen or fraudulent use is suspected. The number to phone is 0844 822 2140. If the card is subsequently found, it must be destroyed and the bank informed.

The cardholder will surrender the card to the Finance Manager when the cardholder leaves the employment of SIB or if circumstances change so that a card is no longer required.

6.1.6 Payment

Government Procurement Card payments are made via direct debit to ensure that SIB avails of the interest free period. A reconciliation is performed by Finance each month to ensure proper approval is documented on file for all transactions.

7 Fixed Assets

A fixed asset is any item of expenditure which has a life expectancy (i.e. usage period) of more than one year, a value in excess of £1000, provides a future economic benefit to the organisation, and is the result of past transactions or events. Expenditure on items with a life expectancy of one year or less are considered to be consumable items and are expensed in the year in which they occur.

On the rare occasion where SIB has to purchase fixed assets in excess of £1000, a budget allocation of capital funding must be agreed in advance with TEO and transferred to SIB in a monitoring round. Any capital items are listed on a fixed asset register and depreciated, straight line, over a 3 year period.

8 Employment

8.1 *Salaries*

When a person has been appointed to a post within SIB, they are sent the following which must be returned to the Human Resource Department:

- Standard terms and conditions of employment – one copy to be signed and returned. The HR Manager scans this and provides a copy for the individual's own record).
- Security questionnaire.
- Pension information sheet.
- Payroll starter form.

The payroll starter form includes the following information; this is signed by the HR team as correct and passed to the Finance team:

- Name:
- Position:
- Address:
- Date of Birth:
- National Insurance Number:
- Bank details:
- Start date:
- Gross salary:

The Finance team review the forms, signs the hard copies and enter the details onto the payroll module on OPERA. The Finance officer, checks the information inputted and signs the form in agreement.

At the start of the last week of the month, the payroll processor takes 1/12th of each person's yearly salary from the standing data spreadsheet and creates a monthly proposed pay spreadsheet. Any changes relevant to that month such as maternity pay, sick pay, acting up allowances, overtime etc. will be added/ deducted. This sheet is signed by the payroll processor as proof of preparation and checked by the Company Accountant and Finance Manager. The HR Manager and Chief Executive Officer sign the sheet as approval of the proposed pay.

When pay has to be calculated for a part month (for example to take account of commencing your role within The Strategic Investment Board (SIB), pay on transfer, promotion, retirement, maternity, a pay award or any other reason for a change in the rate of pay) the calculation will be made based on the number of days in the calendar month in which the break occurs.

In the case for example of a new entrant commencing employment on 5 September, the amount of pay accrued for September would be calculated as:

- a. $\frac{\text{Salary}}{12} = \text{monthly pay}$
- b. $\frac{\text{monthly pay}}{30} \times 26 = \text{pay for days worked in September}$

Payment of Pay for Part-Time Staff

Unless otherwise specified, gross pay for staff working on a part-time basis will be a proportion of the full time rate of pay equivalent to the proportion of full time hours worked. This will be expressed as an annual amount.

The pay of part-time staff is calculated on the following basis:

$$\frac{\text{ANNUAL SALARY (FTE) X HOURS WORKED (NET)}}{\text{FULL TIME HOURS (NET)}}$$

The payroll processor inputs the information onto OPERA and then runs the following reports:

- This period summary.
- Year to date summary.
- Payslips.

A Memorandum is prepared to the Chief Executive Officer and the designated on-line banker, outlining the variances from prior month and recommending payment of salaries. The Finance Manager, HR Manager and Chief Executive Officer sign the “This period summary” report as approval.

8.2 Overtime

No overtime will be paid unless authorised by the Chief Executive Officer in advance. Any employee who carries out overtime and expects payment must complete the “Overtime Sheet” and obtain authorisation from the Chief Executive Officer. Once authorised the sheet is passed to the Finance Manager who adds this to the proposed pay spreadsheet before obtaining the approvals above.

8.3 Change to Personal Details

If an employee changes their home address, bank details or any other personnel details, they must inform SIB via the HR system or by e-mail. If sent by e-mail, this is shared with the HR Manager as evidence that their personnel records have been changed. The Finance dept update OPERA.

8.4 ***Notification of Change of Pay/Award of Bonus***

Any changes in pay or award of bonus must be notified by the HR Manager and given to the Finance Manager. This is added to the proposed pay spreadsheet for that month before obtaining the approvals above.

8.5 ***Leavers***

All leavers are notified by the HR Manager to the Finance Manager. The form must confirm the employee's last working day along with the number of any holiday days accrued. Any other benefits to be paid upon leaving must also be stated or any reimbursements required from the employee.

The payroll processor updates OPERA with this details and this is checked by the Finance manager who signs the form as evidence of review.

8.6 ***Pension***

SIB are required by law to enrol any of our staff who meet all of the following criteria:

- Earn over £192 per week (or £833 per month)
- Are aged 22 or over and
- Are under state pension age

SIB makes pension contributions at a rate of 10% to the selected SIB Group Personal Pension Scheme, currently provided by Standard Life. A 10% contribution is calculated on an individual's adjusted taxable gross salary but does not include any unpaid leave entitlement.

If an employee wants to make any employee pension contributions they can indicate their preference on their new starter form. If they decide to make an employee contribution at a later stage they must write to the Finance Manager outlining the amount and timing of these contributions, the Finance Manager gives a copy of this correspondence to the HR Manager for filing. Details of how to opt out, if this is your preference, will be provided in the starter pack of information you receive from the pension provider, Standard Life.

SIB are required by law to complete a cyclical re-enrolment to our pension scheme every three years, we will write to all staff beforehand with further details.

Any staff who are in receipt of Transitional Protection - either fixed or enhanced, must inform the Finance Manager or HR Team as soon as possible to ensure their status is protected.

If you have any questions about your enrolment or contribution levels, contact HR/Payroll.

For information on pensions and saving for later life visit:

www.gov.uk/workplacepensions

9 Travel and Subsistence

All SIB staff members (this includes both full and part time employees of SIB along with any seconded and contracted staff) who incur travel, subsistence or other expenditure in the course of carrying out SIB business will be reimbursed for this expenditure in line with the following guidance.

9.1 *Contracted Staff Exclusions*

9.1.1 *Inclusive Rates*

It is desirable that contractors' and consultants' fees should be inclusive of all personal expenses. In the absence of any explicit agreement to charge personal expenses separately, SIB will assume that these are included in fees.

9.1.2 *Non-Inclusive Rates*

Where fees do not include personal expenses, and the contract explicitly states that these may be recharged, the following rules and limits the same as any staff member (with the exception of subsistence) will apply at all times.

9.2 *Travel and Subsistence Claim Form*

Each month, a staff member, both employed staff and contracted staff should complete a travel and subsistence claim form for expenses incurred in the previous month. This must be given to Finance section at the latest by the 5th working day of the following month. Claims submitted later than this may be disallowed. Payment of travel and subsistence expenses will be made by BACS (Bank automated clearing system) into your designated bank account.

All flights and accommodation must be made by the Administration team or Finance – these **cannot** be booked direct by a staff member and reclaimed on their travel and subsistence claim form. The travel bookers have been instructed to seek prior approval from the Chief Executive Officer before making any of the following bookings:

- Flights/accommodation for any member of the Admin team
- Any flights/accommodation outside UK/ROI
- Any first class travel
- Any accommodation in excess of £10 0NI, €149 Dublin, £140 London and £100 rest of UK.

The Administration Department maintains a spreadsheet of all bookings made; this is used in the reconciliation of travel costs to Government Procurement Card Payments.

9.3 *Travel*

Before travel, staff should always consider whether the journey is actually necessary; or whether there is a more efficient or cost effective way of meeting that specific objective. Having decided that the travel is necessary, staff should always aim for best value for money.

9.3.1 Airfares

The Administration department is responsible for the booking of all airfares. If any SIB member needs to book any flight they should contact the travel bookers and give him/her the following information:

- Name:
- Date of flight required:
- Preferred time of flight:
- Departing Airport:
- Destination:
- Date of return flight if relevant:
- Preferred time of return flight:

The online travel portal will be used and will automatically source the cheapest flight available. The travel booker will e-mail the individual details of the flight booked in their name. The use of business class or first class flights is prohibited without the approval of the Chief Executive Officer.

If for any reason, the individual's schedule changes, the travel booker must be contacted immediately so that other arrangements/cancellation can be made. It is the responsibility of the individual to inform the travel booker if a booked flight needs changed/cancelled.

9.3.2 Public Transport

SIB recommends that all staff avail of public transport when travelling on business. A receipt should be obtained for each journey and re-claimed on their monthly travel and subsistence claim form.

Staff should take advantage of any cheap facilities which may be available such as day returns, monthly or season tickets.

The most economic fares should be obtained for train travel. The use of first class tickets is not permitted without the approval of the Chief Executive Officer.

9.3.3 Taxis

SIB staff may only use Taxis when there is no other suitable method of public transport available, saving of official time is important or when heavy luggage has to be transported to or from the place of departure or arrival. Staff members should ensure all public transport options are considered before ordering a taxi. Taxis should not be used for travel between home and airports, unless this can be demonstrated to be the most economical mode of transport.

If a SIB staff member is in mainland UK or abroad, and no public transport is suitable, the staff member must retain the receipt from the taxi company and claim reimbursement for the expenditure on their monthly travel and subsistence claim form.

Staff members should ensure waiting times for taxis are kept to a minimum as SIB will not reimburse staff members for excessive waiting time charges.

9.3.4 Use Of Own Vehicle for Official Travel

Every staff member can claim a standard rate of motor mileage for any journey that they make in their own private motor vehicle in the carrying out of SIB duties. This excludes however, any home to work journeys and journeys that are considered to be “substantially ordinary commuting”. See section 9.3.5 below.

Each staff member is also able to claim a standard mileage rate for any passengers that they take on official travel.

Guidance on this can be found at the HMRC website “[EIM32356 - Travel expenses: travel in the performance of the duties: home to work travel](http://www.hmrc.gov.uk/manuals/eimanual/EIM32356.htm)”.¹

Please see Appendix 7 for mileage rates.

In Appendix 8 standard miles between Lighthouse Building and regular journey destinations are set out. These must be used when claiming for travel between these destinations.

While on official travel, each staff member can also re-claim any toll or ferry charges that they incur.

9.3.5 Home to office travel

Journeys on official business that – for whatever reason – originate or end at the staff member’s home raise particular issues and are not generally reimbursable where they are considered “substantially ordinary commuting”. However there are exceptions to this rule which are applicable to SIB staff where the journey originates or terminates at home and is not considered “substantially ordinary commuting”. The examples overleaf explore the exceptions that exist and further guidance and clarification on what constitutes a staff member’s home or normal commuting can be obtained from the Finance Manager or alternatively HM Revenue Customs website using the following references.

- Travel from home to a temporary place of work, see EIM 32000
- Where the employee has a traveling appointment, see EIM 32366.

These exceptions apply when this is the most economical journey to a temporary place of business (e.g. another office, an airport, a meeting, a conference etc).

¹ <http://www.hmrc.gov.uk/manuals/eimanual/EIM32356.htm>

9.3.5.1 Example

A has a permanent place of work – the Lighthouse Building.

In the morning, A travels by private car from home in Newry to Lighthouse Building (39 miles), then in the afternoon A travels to Stormont for a meeting (6 miles), after the meeting A travels home (47 miles).

The amount that A may claim is:

Lighthouse Building to Stormont i.e. 6 miles @ £0.45 per mile.

As the distance to Stormont was not more than 10 miles in each direction it was considered “substantially normal commuting” and therefore the only allowable reclaim was between the Lighthouse Building and Stormont.

9.3.5.2 Example

A is ordinarily based in the Lighthouse Building, but often works from home. A travels by private car from her home in Newry to a meeting in Kilkeel in the morning, returning to Newry in the afternoon where she works for the rest of the day. A may claim mileage of 18.5 miles (Newry to Kilkeel - return), as she has travelled from her home workplace to a *temporary* workplace and back.

When an employee works from home, they may claim the standard rate of mileage for journeys made from home to a workplace other than that at which they are ordinarily based.

9.3.5.3 Example

A travels from her home in Newry to a meeting in Larne. The venue in Larne is classed as a temporary workplace and therefore mileage can be claimed for the entire journey, from Newry to Larne return. [EIM 32230]

However, commuting to an ordinary place of work *even outside of normal working hours*, is not deductible.

Irrespective of the specific rules and examples set out in this policy document, staff are expected to keep to spirit of this policy.

General home to work travel, considered as normal commuting will not be an allowable expense and if reimbursed will be treated as a benefit in kind and must be declared on an individual's tax return.

Staff may be reimbursed for travel to and from home on official business in the following circumstances:

1. When attending hospitality events solely for business purposes in the evenings or weekends; or
2. When an individual attends an official evening function, and is then taken home afterwards; and then on the following morning transport is required to return that individual to the office to collect his/her own car.

It is assumed that individuals declare these journeys as benefits in kind in line with HMRC guidance.

Staff in SIB who use a taxi or other transport provided by the company for journeys strictly on official business that begin or end at home will not be billed personally for such journeys, and SIB will meet the cost.

Such journeys are, however, treated as a taxable benefit and SIB reports them to HMRC, who make appropriate amendments to the individual's tax code.

The tax payments for such official business travel (both those where the cost is reclaimed through an expenses claim and where a bill is settled directly by SIB) made by SIB to HMRC will be paid back to the individual, grossed up so that he or she is not out of pocket as a result of having attended the business engagement or meeting.

Staff who use their own transport for such journeys may reclaim the cost at the prevailing Public Service rates.

9.3.6 Unofficial Drivers

There may be times when staff are dropped off at or picked up from airports; railway stations etc by a non official driver e.g. a family member. Provided that the driver meets all of the insurance requirements and provided it is a value for money decision, you can claim the mileage for the full return journey.

9.3.6.1 Example

A's spouse or partner takes A to the airport in the morning, drives home and then picks A up in the evening and drives them home. Provided that all the insurance requirements are met and it would not have been cheaper to say, leave the car at the airport and pay for parking, A can claim the mileage for both return journeys made by their spouse or partner.

9.3.7 Official Drivers

In exceptional circumstances the Chief Executive may use a car with driver where it is clearly demonstrated in advance that this mode of transport offers the best value for money. A value for money assessment to support the use of a car with driver should contain comparative costings for alternative modes of transport as well as detailed narrative explaining the rationale for making the decision. The incidence of using a car with driver should be monitored by the audit committee on a regular basis.

9.3.8 Self-Drive Hired Vehicles

Where it is necessary for a staff member to be provided with a short term hire-car for a particular journey or journeys, SIB may, at its discretion, meet all hiring and running costs incurred by the staff member on using the vehicle on that journey.

9.3.9 Car Parking Fees

Staff members using their own vehicles on official business are entitled to re-claim the cost of any car parking fees that they incur, on production of a receipt. Contractors and staff members parking at airports must ensure they use the most economical parking rate available, (i.e. using long stay parking where this is cheaper).

9.4 ***Subsistence***

If staff incur extra living expenses because they are working away from their normal office, SIB will either pay an allowance to the value of the rates below when supported by actual receipts or reimburse them for actual expenditure in accordance with the policy set out below.

Subsistence

Subsistence - over 5 hrs	4.25
Subsistence - over 10 hrs	9.30

Overnight rates

Standard	18.30
Reduced - meals provided	5.00
Staying with friends	25.00

9.4.1 *Hotels or Similar Accommodation*

The Administration team are responsible for booking all hotel accommodation for SIB both at home and abroad. If any SIB staff member needs to book a hotel they will have to contact the Administration team and give them the following information:

- Date of arrival:
- Location:
- Date of departure:

The Administration team will either pass this information onto the Travel Agent who will source the best value for money room available or make the booking herself based on the agreed Government saver rate available with NI hotels.

No staff member, either employee or contracted should make a booking direct with a hotel without the approval of the Chief Executive Officer. All bookings must be made via the Administration team. SIB will no longer reimburse any staff member, either employed or contracted, for hotel accommodation on the monthly travel and subsistence claim forms.

If a member of staff stays with friends or relatives (London, ROI and Elsewhere in GB & NI) whilst on official business they are permitted to claim £25 per night.

9.4.2 *Day Subsistence - Employed Staff Only*

A daily subsistence allowance is payable to any employed staff member who is required to work away from home or the office for more than five hours. The place visited must be over five miles away.

Included in Appendix 9 is a list of buildings that do not give rise to a claim for subsistence allowance, this is taken from the NICS staff handbook.

The daily subsistence allowance that can be claimed, when supported by actual receipts, while in NI or the UK is as follows:

- Working away from the office for more than 5 hrs (with the exception of those buildings listed in Appendix 9): Up to £4.25 per day when supported by actual receipts .
- Working away from the office for more than 10 hrs (with the exception of those buildings listed in Appendix 9): £9.30 per day when supported by actual receipts.

While in the Republic of Ireland (ROI) or abroad actual meal costs will be reimbursed on the production of valid receipts up to the limit agreed by the CEO for that location. There is no set allowance that can be claimed.

9.4.3 Night Subsistence – Employed Staff Only

A nightly subsistence allowance is payable to any employed staff member who is required to stay overnight away from their home on official duty as above.

The nightly subsistence allowance that can be claimed while in NI or the UK is up to £18.30 for each 24 hours when supported by actual receipts. This is to cover lunch, dinner and any personal expenses. If lunch or dinner is provided while on official business, then the nightly subsistence allowance is reduced to up to £5.00 when supported by actual receipts.

While in the ROI or abroad then actual meal costs will be reimbursed on the production of valid receipts up to the limit agreed by the CEO for that location. There is no set allowance that can be claimed.

9.4.3.1 Example

A leaves SIB at 10am on Tuesday 1st February to go to a meeting in Leeds. A stays in a hotel overnight on the 1st and 2nd of February and returns to SIB at 1pm on the 3rd February.

A can claim overnight subsistence for two nights at up to £18.30 per night, when supported by actual receipts.

In the above example (9.4.3.1), if A had returned to SIB at 4pm on the second day, they would also be able to claim one daily subsistence allowance of up to £4.25, when supported by actual receipts, as this is more than 5 hours.

9.4.4 Subsistence – Contracted Staff

SIB will refund, on presentation of proper receipts, the cost of an evening meal up to a limit where a consultant is obliged to stay away from home overnight. The limit for 2016/17 will be £18.30. No refunds will be provided for alcoholic drinks. SIB will not refund for any other meals/refreshments.

SIB will consider refunding other personal expenses which have been incurred solely and exclusively as a result of a contractor's employment by SIB. Such expenses should normally be approved in advance by the Chief Executive Officer.

9.5 *Other Travel and Subsistence*

9.5.1 *Training Courses/Conferences*

Any staff member who wishes to attend any training course or conference must obtain **prior approval** from the Chief Executive Officer. The approval forms are attached in Appendix 10. Once training courses are booked, staff must ensure that they are able to attend.

Training courses and conferences (both internal and external); should be treated in the same way as official business. Travel to the course and the return journey at the end of the course is official travel and the rules above regarding travel and subsistence apply.

9.5.2 *Professional Subscriptions*

SIB is committed to attracting, developing and retaining quality staff and supports continuous professional development. As such SIB will reimburse the cost of any professional subscription paid to any full or part time employee of SIB who occupies a post where:

- Membership of a professional body is an essential requirement as identified in the job description or role profile for the post.
- Membership of a professional body is a desirable requirement as identified in the job description/role profile and where SIB supports the continuous development of the individual to gain the desirable qualification through SIB funding.
- SIB's credibility is specifically enhanced: e.g. where the individual has to represent SIB at national or international forums/committees.

Staff cannot claim reimbursement for the cost of additional journals, publications, etc, that they may wish to purchase or donations they may wish to make to the professional organisation's benevolent fund.

Within three months following the renewal date of a professional subscription, an invoice or a receipt (if already paid) must be given to the Finance Manager who will obtain the Chief Executive Officer's approval. A cheque or BACS payment will then be raised for the authorised amount.

Please note that if staff receive reimbursement for their professional fees they cannot apply for a tax deduction from the Inland Revenue.

9.5.3 *Travel Insurance*

In line with Managing Public Money NI and the Financial Memorandum that exists between TEO and SIB, SIB is not permitted to purchase any commercial insurance without TEO and DoF approval. There is currently no DoF or TEO approval for the purchase or reimbursement of travel insurance. Staff traveling on SIB business will be required to provide their own travel insurance cover.

9.5.4 *Purchase of Books*

Any staff member who wishes to purchase a book or similar item must obtain prior approval from the Finance Manager. The approval forms are attached in Appendix 10.1.

10 Hospitality Provided to SIB Staff

10.1 *Aide-Memoire*

Staff must:

- Apply to the CEO in advance, using the correct form, for permission to accept all hospitality. The only exceptions are light refreshments, working lunches on the contact's premises and hospitality worth £50 or less;
- Only accept hospitality where there is a clear, justifiable and documented benefit to SIB;
- Complete the Hospitality Register¹ for every invitation they receive (including those they decline).

Staff must not:

- Accept hospitality from consultants, bidders or contractors who are involved with a contract in which they play an oversight or advisory role.

10.2 *Acceptance of Gifts and Hospitality*

SIB recognises that contractors and other customers of our services may extend from time to time offers of gifts and hospitality to staff. SIB also recognises that its employees have a responsibility, in the interests of public confidence, to exhibit high standards of propriety, and carry out their role with dedication and a commitment to the organisation and its core values: integrity, honesty, objectivity and impartiality.

The SIB handbook indicates that staff members should conduct themselves with honesty and impartiality in the exercise of their duties. As a consequence, they should never receive benefits of any kind from a third party which might reasonably be thought to compromise their personal judgement or integrity. In this field, perception is as important as reality.

The fundamental principle is that no member of staff should do anything which might give rise to the impression that he or she has been or might be influenced by a gift or hospitality or other consideration to show bias for or against any person or organisation while carrying out official duties.

External people acting on behalf of the SIB (for example, consultants, contracted staff etc.) must also abide by the policy. If it is believed that an external person may have breached the policy, the matter should be reported to the Chief Executive Officer, who will take the matter forward with the individual or his/her company. This requirement should be notified to external staff before they start work within SIB.

This guidance should also be seen as applying to spouses, partners or other associates if it can be argued or perceived that the gift or hospitality is in fact for the benefit of the official.

¹ DF1/07/110098 "SIB Hospitality Register"

Any breach of the rules of conduct can lead to disciplinary action and in some circumstances can be a criminal offence. This Guidance focuses on the key issues and the specific rules applicable to SIB staff.

10.3 *Legal Obligations and Fundamental Principles*

Under the Bribery Act 2010 it is an offence for any person to offer, promise or give an advantage, or request, agree to receive or accept an advantage in exchange for improper performance of another person's functions. It is also an offence for a commercial organisation to fail to prevent a bribe being paid for or on its behalf.

10.4 *Record of Gifts, Hospitality, Invitations, Etc.*

SIB will maintain a Register of Gifts and Hospitality¹ which will from time to time be reviewed by the SIB Audit Committee and published on the SIB website. The purpose of the Registers will be to counter any possible accusations or suspicions of breach of the rules of conduct by staff. The registers are subject to Freedom of Information (FOI) queries and staff should bear this in mind when deciding on the acceptance of any gift or hospitality.

The template attached at Appendix 13 (Acceptance of Hospitality Claim Form) on page 75 will be used to register gifts, hospitality, invitations etc over £50. All gifts, hospitality, invitations etc must be recorded on SIB's Hospitality register.

It will be the responsibility of the Chief Executive Officer to ensure all staff are made aware of this guidance and that registers are in place and properly maintained and updated.

10.5 *Acceptance of Gifts*

The general principle is that all gifts offered should be refused. However seasonal, promotional or trivial gifts (such as calendars, diaries, pens etc), which bear Company names and/or logos of the provider of the gift and have a value of less than £50, may be accepted by individuals without the need for these to be reported or approved in advance, Acceptance of any other gift must have been approved by the Chief Executive in advance and must be declared by the member of staff in the register.

More expensive or substantial items, valued at £50 or more and gifts of lottery tickets, cash, gift vouchers or gift cheques, cannot on any account be accepted. All gifts offered (apart from those which are trivial or inexpensive); even if they are declined/returned need to be recorded in the register.

10.6 *Trade, Loyalty or Discount Cards*

Trade, loyalty or discount cards by which a staff member might **personally** benefit from the purchase of goods or services at a reduced price are classified as gifts and should be refused or returned to sender.

¹ DF1/07/110098 "SIB Hospitality Register"

Frequent flyer cards used by airlines can be used by staff to avail of special departure lounges and priority booking and check-in. They must **not** make private use of any flights/air miles, which derive from flights paid for from the public purse.

10.7 *Staff Involved In the Procurement or Monitoring of a Contract*

Apart from trivial / inexpensive seasonal gifts, such as diaries, no gifts or hospitality of **any** kind from any source directly or indirectly associated with a contract should be accepted by anyone involved in the procurement or monitoring of that contract. This will ensure that no criticism can be made regarding bias to a particular company or supplier.

10.8 *Gifts Received In Recognition of Work Done*

On no account should a gift or gratuity be solicited or requested. Where gifts by way of gratuities, vouchers or book tokens etc for lectures, broadcasts or similar occurrences are offered, then acceptance should be based on how much of the preparatory work for the event was done in the officer's own time, how much in official time and the extent to which SIB resources, other than, for example, use of an officially issued lap-top at home, were used in the preparation.

The following guidelines should be applied:

- A If the preparation was carried out entirely in the individual's own time and the event took place outside normal working hours at no expense to SIB, it would be acceptable for the individual officer to retain the whole fee, token or other gift;
- B If, however, the preparation was done wholly in SIB time with use of SIB resources, no gifts or fee should be accepted unless the event is carried out outside of normal working hours when a gift or token to the value of up to £50 is acceptable; and
- C If the preparation was carried out and the lecture etc, delivered in a staff members own time but SIB facilities were used for typing, preparation of PowerPoint / overheads etc, then a gift or token to the value of not more than £75 is acceptable.

In the case of either "B", or "C", SIB can, if they so choose charge the organisation or body a fee based on the salary costs of the individual and/or the use of resources. If a series of gifts from the same source exceed the monetary limits set out above the same rules apply.

10.9 *Reporting Gifts and Approval Process*

If gifts (apart from those trivial or inexpensive gifts for which approval is not required) are received, the approval of the Chief Executive Officer should be sought using the form that is attached at Appendix 13.

In each case submitted to him, the Chief Executive Officer will decide in writing or email, whetherto:

- Allow the recipient to keep the gift;

- Return the gift to the donor with a suitably worded letter explaining why the gift cannot be accepted¹;
- Use or dispose of it, if possible, in or by SIB; or
- Donate the gift to a nominated Charity.

The Chief Executive Officer will ensure that the details of the case and his decision are recorded in the Gifts and Hospitality register.²

10.10 *Offers of Hospitality*

The handling of offers of hospitality is recognised as being much more difficult to regulate but it is an area in which staff must exercise careful judgement. In exercising this judgement it is acknowledged that there can be difficulty in distinguishing between a “gift” and “hospitality”. It is also recognised that it can be as embarrassing to refuse hospitality, as it can be to refuse a gift.

The acceptance of what would be accepted as conventional hospitality, for example working lunches, should, in the main, cause no problem especially if there is some official means of reciprocity and provided that it is limited to isolated occasions and its acceptance is in the interests of SIB. Hospitality, which would not be acceptable, would include invitations to frequent or more expensive social functions where there is no direct link to official business (sporting events, the theatre, opera or ballet etc), particularly where these come from the same source, and those which involve travel, hotel or other subsistence expenses.

It can be argued that if staff members are to achieve the best value for money in dealings with suppliers or consultants then they need to build up contacts and that it is quite legitimate for them to have a close working relationship with organisations or individuals, which may involve a degree of hospitality. There may also be instances where staff receive invitations to events run by voluntary organisations such as Annual Conferences or Dinners. Attendance at such events is considered an integral element in building and maintaining relationships with these sectors and any hospitality received is likely to be reasonable and proportionate, and therefore acceptable. Additionally, very occasional acceptance of meals or tickets to public sporting, cultural or social events may be accepted if attendance is justified as being in SIB business interest. But it will be for the staff member to demonstrate clearly that acceptance was in SIB interest.

¹ Below is some example text for use in a letter to decline a gift or offer of hospitality. (The content of this text should be tailored to suit each circumstance):

The Strategic Investment Board operates a Gift and Hospitality Policy to ensure the highest standards of propriety in the conduct of its business.

To maintain public confidence, perception is as important as reality and because of this I am obliged to decline your offer of [...].

This is not in any way meant to offend or to imply that your [...] was offered in anything but the utmost good faith, but is designed to protect both individual members of staff and the Strategic Investment Board. I hope you will accept our response in that spirit and that we can look forward to continued effective working relationships.

² DF1/07/110098 “SIB Hospitality Register”

The main point is that in accepting hospitality staff need to be aware of and guard against, the dangers of misrepresentation or perception of favouritism by a competitor of the host.

To sum up, in deciding whether hospitality can be accepted, staff should consider if it:

- Is likely to help business effectiveness;
- Places no obligation or perceived obligation on the recipient;
- Is not frequent, lavish or prolonged;
- Is unconnected with any decision affecting the organisation or the individual offering it;
- Can be justified; and
- Provides benefits to SIB, which outweigh the risk of possible misrepresentation of the hospitality.

10.11 *Reporting Hospitality and Approval Process to be Followed*

When in doubt about accepting hospitality or an invitation the Chief Executive Officer should be consulted.

The written approval of the Chief Executive Officer must be sought in advance using the form which is attached at Appendix 13 **before** any staff accept hospitality or invitations over £50. The only exceptions to the requirement for prior approval are light refreshments, working lunches on the contact's premises and hospitality worth £50 or less. **In all cases, trivial or not, the hospitality register must be completed.**

Staff members must pass their prior approvals from the Chief Executive Officer to the CEO's personal assistant for filing. Each staff member must record the receipt of approval against their entry on the hospitality register. This should include the HP Records Manager reference for the approval form.

It is particularly important to ensure that SIB is not over-represented at an event or function and care should be taken to ensure that this does not happen, for example, by enquiring from the host as to other staff who have received similar invitations. To guard against the multiple acceptances of invitations to the same event, SIB should make arrangements to ensure that corporate consideration is given to all invitations.

10.12 *Awards or Prizes*

Staff should consult with the Chief Executive Officer if they are offered an award or prize in connection with their official duties. They will normally be allowed to keep it provided:

- There is no risk of public criticism;
- It is offered strictly in accordance with personal achievement;
- It is not in the nature of a gift nor can be construed as a gift, inducement or payment for a publication or invention to which other rules apply.

The process outlined in Section 10.9 "Reporting Gifts and Approval Process" on page 41 should be followed

10.13 *Monitoring Arrangements – Hospitality Register*

The SIB Hospitality Register¹ will be subject to the following monitoring arrangements.

- The Chief Executive Officer will be responsible for monitoring the Register on a regular basis.
- The SIB Audit Committee will review the Register on an annual basis.

¹ DF1/07/110098 “SIB Hospitality Register”

11 Provision of Gifts and Hospitality by SIB

11.1 *Aide-Memoire*

Subject only to the exceptions specified in Sections 11 and 12, staff **must**:

- Apply in advance, using the correct form, for permission to offer hospitality (except light working lunches on SIB premises, coffees etc);
- Only offer hospitality where there is a clear, justifiable and documented benefit to SIB;

Subject only to the exceptions specified in Sections 11 and 12, staff **must not**:

- Spend more than £30 per person;
- Spend more than 33% of the bill on alcoholic drinks;
- Offer hospitality to Public Servants unless these comprise 50% (or fewer) of the total number of attendees.
- Offer hospitality to Consultants or Contractors working for SIB (except light refreshments such as tea or coffee).

In all cases staff must provide full details and justification for the expenditure to SIB Finance, which will be kept with the corresponding Finance records.

11.2 *Guidelines*

The purpose of these guidelines is to outline for staff the principles and requirements governing the provision of hospitality, official gifts and entertainment and to provide advice and guidance on the procedures to be followed by all staff in SIB where such expenditure is likely to be incurred.

As the expenditure of taxpayers' money on official hospitality is a sensitive matter which can lead to public criticism, care must be taken to avoid exposing the individual or SIB to allegations of extravagance or impropriety. Staff must not use public resources for personal benefit.

Expenditure on official hospitality should only be incurred where it can be shown to be in direct support of SIB's business. To this end, and bearing in mind the varied nature of SIB's activities and working patterns, it is recognised that such expenditure may arise more frequently in some areas of SIB than in others. The scale of hospitality should be appropriate to the needs of the occasion and the status of the guests.

Staff should always consider the justification for (and the form and extent of) any hospitality to be offered and should exercise economy in incurring expenditure for this purpose. It is important to note that approval must be obtained at the appropriate level prior to hospitality being offered or provided. Final decisions will lie with the Chief Executive.

Hospitality should be in the form of food and refreshments appropriate to the occasion. There should normally only be a charge on public funds where two or more persons present are not Civil Servants (subject only to the exceptions specified in Sections 11

and 12). However, where the provision of tea/coffee/bottled water and biscuits/scones enables the business of large meetings to continue, there may be a charge on public funds where the alternative would be an interruption of business.

11.3 *Approval of Expenditure*

Full details specifying the purpose of each function, the number of guests and SIB officials attending, together with the itemised costs of food, refreshments, room hire, etc should be shown on the hospitality approval form at Appendix 12. Approval must normally be obtained on this form prior to the event taking place and the names of all attendees must be listed on the form or an attached sheet. This information must be held with the original invoice in Finance.

The following staff may authorise expenditure on hospitality in advance using the “Authorisation of Official Hospitality Expenditure” form (Appendix 12) as noted below:

- The CEO;
- The Finance Manager up to £1,500;
- Company Accountant up to £1,000;
- Another member of staff delegated by CEO (in writing); and
- Where the CEO is on leave or otherwise away from the office for three days or more, he has delegated the Legal Director authority to authorise on his behalf.

Where prior approval is not required by SIB policy staff must still provide full details and justification for the expenditure to SIB Finance. In particular the details should include numbers and names of participants to enable post-event auditing to determine that the SIB policy guidelines were followed.

Official hospitality should be limited within approved budgets.

The following guidelines cover the range of circumstances in which expenditure on hospitality might be expected to arise within SIB.

11.4 *Hospitality Offered to Visitors from Outside SIB*

SIB will normally meet expenditure for the provision of lunch/dinner to visitors (including those from other NI and GB Departments) or for a working lunch where a benefit will accrue to SIB or where such an occasion allows for the conduct of urgent business. In such circumstances, expenditure may be incurred without prior approval if kept within the following guidelines:

- Approval should not normally be granted when only NI Civil Servants are in attendance. In cases where those NI Civil Servants attending outnumber external (i.e., non-NI Civil Service) guests, the approval of the Chief Executive Officer should be obtained.
- The number of people invited should be kept to a minimum;
- Any hotels or restaurants used should be appropriate to the purpose. Government establishments should be used wherever possible;

- Any meal should be on a modest scale, with the total cost per head not exceeding £30 and the element for alcoholic refreshments must not exceed 33% of the total bill; prior approval should be obtained for any parties of five or more.
- Where no service charge is included, a tip of 10% is considered reasonable;
- No spouses or guests of SIB staff are eligible to receive official hospitality other than in exceptional circumstances and with the specific agreement of the Chief Executive; and
- Except where such hospitality constitutes SIB business, SIB funds are not available for visits to theatres or to other forms of public entertainment.

11.5 *SIB Board and Committee Meetings*

Working lunches, including non-alcoholic refreshments, may be provided for SIB Board meetings and Board Committee meetings under these guidelines. The majority of Board Members attending will not be NI Civil Servants.

11.6 *Working Lunches and Refreshments for Official Committees and Other Ad Hoc Meetings*

The provision of lunch at public expense will be acceptable only where it is impossible to accommodate urgent meetings other than at lunch time and:

- There is a need to make provision for non-NI Civil Service guests;
- It is necessary for participants to remain together during lunch; or
- Pressure of work is likely to be such as to make it impractical to allow a break long enough to give participants reasonable time to obtain lunch elsewhere (although such cases are likely to be rare).

The nature of the lunch should be appropriate to the purpose, with costs kept to a minimum.

If morning or afternoon breaks are warranted, light refreshments (tea/coffee/bottled water/biscuits/scones) may be provided, at public expense, at the discretion of Chief Executive Officer.

11.7 *Hospitality Offered During Training Courses, Conferences, Workshops, Etc.*

A measure of hospitality at public expense may be offered to those participating in training courses, both residential and non-residential. This facility may also be extended to cover conferences, seminars, approved team building sessions, workshops, etc.

11.7.1 *Residential Events*

Residential means that at least one night's accommodation is being provided and paid for as an integral part of the course, etc.

- Whilst it is normal practice to meet the cost of meals and light refreshments, i.e. bottled water/biscuits/scones, this facility should not be extended to include payments for alcoholic refreshments.

- Expensive hotels should be avoided.
- The total cost of food and refreshment per person should be appropriate to the purpose and costs should be kept to a minimum.

11.7.2 Non-residential Events

Depending on the duration of the course/event, hospitality should be restricted to the provision of morning and afternoon tea/coffee (or bottled water) with biscuits/scones or similar. The provision of snacks or a buffet-type meal at lunch time will be at the discretion of the Chief Executive Officer who should take into account factors such as the background and number of attendees, the availability of alternative facilities and the benefits (if any) which such provision might offer in terms of the running of the course/event. Where lunch and light refreshments are provided, subsistence expenses will not be payable.

Government establishments should be considered as a first choice of venue and expensive hotels should be avoided.

11.8 Drinking and Driving

Staff will recognise the need to set an example in terms of preventing drinking and driving. To this end, and bearing in mind the possibility that SIB might be perceived as being at fault if an attendee at an event was found to be driving with an alcohol level in excess of the legal limit, the following guidelines should be followed at relevant functions/events:

- Consideration should be given to providing low alcohol alternatives to alcoholic drinks; and
- An adequate selection and supply of soft drinks should always be made available.

Official funds are not available for expenditure on casual alcoholic drinks outside Office or Departmental premises.

11.8.1 Expenditure on Official Gifts

The regulations governing expenditure on official gifts are contained in Annex 4.12 "Gifts"¹ of [Managing Public Money Northern Ireland \(MPMNI\)](#).² Official gifts should not be regarded as part of the normal conduct of SIB business and should involve only modest expense.

SIB has a delegated limit from TEO of £100 (inclusive of VAT) in all but exceptional circumstances where the expenditure could be deemed to be novel or contentious. The Chief Executive may therefore approve the purchase of corporate gifts up to the value of £100. For gifts over £100, a case should be made to TEO who will consider the proposal and pursue clearance with DoF Supply.

¹ See http://www.dfpni.gov.uk/index/finance/afmd/afmd-key-guidance/afmd-mpmni/managing_public_money_2011_-_annexes_revised_-_02-04-12.pdf

² Managing Public Money Northern Ireland (MPMNI) has now replaced Government Accounting Northern Ireland (GANI) as the authoritative guide to the principles for dealing with resources used by public sector organisations in NI. See <http://www.dfpni.gov.uk/index/finance/afmd/afmd-key-guidance/afmd-mpmni.htm>.

12 Situations Not Covered by the Hospitality Guidelines

It is recognised that there may be exceptional cases where, in the interest of SIB, flexibility in interpretation of the strict rules on the acceptance or provision of hospitality or gifts may be necessary. In such instances, approval must be obtained in writing from the Chief Executive which clearly details:

- Why the request falls outside the boundaries of what is normally allowable;
- Why it is considered necessary to provide or receive such hospitality (or a gift);
- How it will directly benefit SIB; and
- The expected consequences of the request being refused.

In the case of the Chief Executive being the recipient or provider of the hospitality/gift excepted under the above, he or she must obtain written approval as described above from the Chairman of the SIB Board.

In all cases, the Executive Office (TEO) must also be informed by way of a copy of the written approval.

The written approval must be passed to Finance and filed in HP Records Manager together with any related invoice or receipts.

Appendix 1 Key Requirements for Financial Policies, As Defined In the SIB Management Statement

MANAGEMENT STATEMENT REFERENCE	DESCRIPTION
MS 3.6.3	Corporate & Business Plan to be consistent with TEO PSA
MS 4.1.2	Business Plan to be approved by TEO and agreed with DoF
MS 4.7	Audit Committee to monitor financial and other management controls
MS 3.3.3	Report to the TEO Sponsor Department on performance, budgets, control and risk management.
MS 3.5.2	Board to establish strategic Direction of SIB, appoint a CEO, review financial information etc.
MS 3.5.3	Directors to comply with SIB rules on acceptance of gifts and hospitality
MS 3.6.3	Prepare Corporate and Business Plans
MS 3.6.3	Report timely financial info to TEO
MS 3.6.3	Report to Board on performance and financial results
MS 3.6.3	Maintain a system of risk management
MS 3.6.3	Ensure public funds correctly expended
MS 3.6.3	Regularly review compliance with delegated authorities
MS 3.6.3	CEO to sign accounts, statement of Accounting Officer's responsibilities, statement on internal control
MS 3.7.2	CEO to be responsible as Consolidation Officer
MS 3.7.3	CEO to prepare consolidation information
MS 4.1.1	Submit draft Corporate Plan to TEO covering 3 years
MS 4.2.1	Interim Business Plan to be submitted to TEO by March annually
MS 4.3	Publish Corporate and Business plans on internet
MS 4.6.1	Set up an Audit Committee i.t.o. Cabinet Office Guidance
MS 4.6.1	Set up an Internal Audit function
MS 4.6.3	Periodic quality reviews of Internal Audit
MS 4.6.4	Audit strategy, periodic audit plans, annual audit report to TEO as soon as possible
MS 4.8.1	Report frauds to TEO immediately
MS 5.1.1	Publish annual report together with audited annual accounts
MS 5.1.1	Draft report to be submitted to TEO 2 weeks prior to publication
MS 5.1.4	Annual report to be filed in the NI Assembly
MS 5.2.1	Accounts to be audited and submitted to Board for approval
MS 5.2.1	Accounts to be submitted to TEO for Ministerial approval
MS 5.2.2	Auditors to send copies of management letters and SIB responses to TEO

Appendix 2 Key Requirements for Financial Policies Arising From the Financial Memorandum

FINANCIAL MEMORANDUM REFERENCE	DESCRIPTION
FM 5	Prior written approval from TEO for expenditure not in budget
FM 6	Use of procurement 'CoPE'
FM 9	Obtain advice from CPD for single tender contracts
FM 11	Annual report on single tender contracts above £5k to TEO
FM 13	Timeliness in paying bills guidance to be followed
FM 14	Obtain approval of TEO and DoF prior to entering into novel, contentious or repercussive proposals
FM 15	Develop a Risk Management Strategy
FM 17	Adopt and implement policies and practices to safeguard against fraud and theft
FM 21	Grant-in-Aid application to be done according to need
FM 46	Framework of levels of remuneration and terms & conditions to be included in Business Plan
FM 42	Departmental rates for travel
FM 47	Changes to pension arrangements, redundancy etc to be approved by TEO
FM 57	SIB shall not lend without prior approval of TEO and DoF
FM 60	Gifts outside delegated limits require prior TEO approval
FM 63	Property and finance leases require prior TEO approval
FM 67	Establishment of subsidiaries require prior approval of TEO and DoF
FM 69	Investments in traded financial instruments require prior TEO approval
FM 70	Unconventional financing arrangements require prior TEO approval
FM 71	Insurance policies other than 3rd party require prior approval of TEO
FM 72	Written Agreement between SIB and TEO re major losses
FM 79	Fixed asset register to be maintained
FM 81	Significant asset disposals require prior TEO approval
FM 85	Corporate planning regime
FM 89	Provide info as reasonably required by TEO
FM 85	Financial reporting to TEO each month
FM 91	Review banking arrangements every 2 years
App B 3	Annual Ministerial approval of Enabling consultancy budget required

Appendix 3 Preparation and Approval of Business Cases

For all expenditure greater than £1,500 a business case must be prepared by the relevant budget holder.

SIB has a range of business case templates which are suitable for different types/ levels of expenditure. They are available in CM and in the Intranet:

- DF1/11/229433 *“SIB Business Case Template for Professional Services – 2020”*.
- DF1/12/411516 *“SIB Business Case Template for Recruiting Staff – 2020”*.
- DF1/12/506492 *“SIB Business case template for Non consultancy expenditure – 2014”* – this is for **other expenditure items**.
- DF1/13/119357 *“SIB Small Business Case Template – 2014”* – this is for **small expenditure** (<5k, not consultancy).

All completed business cases must be passed to the Finance Manager who arranges for these to be brought in front of the Investment Committee. The Investment Committee meets on a regular basis to discuss projects, budget allocation and spend to date. Before presentation to the Investment Committee the Finance Manager checks to ensure there is adequate budget to cover the proposed procurement. All figures stated in the business case must be **inclusive** of VAT. Business Cases will be returned to the budget holder if this is not clearly stated.

Each business case is reviewed at the Investment Committee meeting; all approved business cases are signed by the Chief Executive Officer, the Legal Director and the Finance Manager and passed back to the budget holder for filing. These must be filed in adherence to the Information Managers filing protocol as the file reference number will be needed by the budget holder when approving invoices in relation to the procurement.

Business cases with cost estimates will be approved in principle and are to be re-submitted once the procurement competition is concluded, for official approval.

Feedback will be given to the relevant budget holder for any unapproved Business Cases. Once the recommendations have been implemented, the Business Case can be re-presented for review.

Please note that under the Management Arrangements section of the Business Case reference must be made and their response documented that SIB’s legal adviser and CPD have been consulted in the proposed procurement method of the expenditure in the case of a single tender.

The Finance Manager will regularly update SIB budget holders on when the Investment Committee meetings are being held so that Business Cases are provided on time.

Once the Business Case has been approved, each budget holder must adhere to the procurement policy above in the tendering and awarding of approved expenditure.

There is also an application form for SIB corporate sponsorships (managed by the SIB Communications Team, which can be found on the Intranet and at FI1/22/714255 *“SIB Sponsorship application form”*)

Appendix 4 Post Project Evaluation Form

For all projects (where a Business Case will have been completed – see Appendix 3 above) a **Post Project Evaluation Form must be completed** by the relevant budget holder.

External expenditures MUST be followed up with a 'post project evaluation' form when complete. The two PPE forms are found in HP Records Manager under 'SIB templates':

PPE Professional Services- DF1/11/234176

PPE Non-Professional services- DF1/13/411402

Appendix 5 Additional Procurement Guidance

- Current EU Thresholds – http://www.cpdni.gov.uk/eu-thresholds_guidance-for-purchasers.pdf and <http://www.tendersdirect.co.uk>
- Northern Ireland Public Procurement Policy – http://www.cpdni.gov.uk/pdf-public_procurement_policy.pdf
- Guidance on integrating social, economic and environmental issues into the procurement process – <http://www.cpdni.gov.uk/social-integration-03.pdf>
- Setting Standards Improving Performance... Best Practice in Finance and Governance in the Voluntary & Community Sector – <https://www.communities-ni.gov.uk/articles/guidance-working-voluntary-and-community-sector>
- Evidencing Best Value for Money – <http://www.cpdni.gov.uk/evidencing-vfm-02.pdf>
- Achieving Excellence – <http://www.cpdni.gov.uk/index/guidance-for-purchasers/index/guidance-for-suppliers/achieving-excellence.htm>
- The Northern Ireland Practical Guide to the Green Book – <https://www.finance-ni.gov.uk/publications/fddfp2009-northern-ireland-guide-expenditure-appraisal-and-evaluation-nigeae>
- The OGC Gateway Review Process – http://www.cpdni.gov.uk/index/guidance-for-purchasers/gateway_review_process.htm or <https://www.finance-ni.gov.uk/articles/northern-ireland-gateway-review-process>
- The use of Grant for Procurement – <https://www.finance-ni.gov.uk/publications/procurement-guidance-note-0107-use-grant-procurement>

Appendix 6 Mobile Phone/Taxis – Declaration for Private Use

Strategic Investment Board Limited

Re-payment of Personal Calls or Personal Taxi Journeys

Name:		Mobile No.	
INVOICE NUMBER	DATE	INVOICE TOTAL	PERSONAL CALL / JOURNEY TOTAL
.....
.....
.....
TOTAL:		
VAT:		

Payment covers period up to:

Signature of user:

Authorised by:

(Print Authoriser's Name:)

OR

Email confirmation to the Company Accountant stating:

Please accept this email as confirmation that I have checked the attached spreadsheet and highlighted any personal calls and agree to the subsequent amount being deducted from my next salary payment* / being a cash reimbursement to SIB*

* Delete as appropriate

[Template DF1/12/584520 "Mobile Phone or Taxis – Declaration for Private Use"]

Appendix 7 Use of own vehicle for Official Travel (FY 2016/17)

A7.1 Mileage Allowances

Standard rate of mileage allowance payable for use of private motor cars:

All Engine capacities

Up to 10,000 miles 45p

Over 10,000 miles 25p

Standard rate of mileage allowance payable for use of private motor-cycles:

All engine capacities

Unlimited mileage 24p

Standard rate of mileage allowance payable for use of pedal cycle:20p

A7.2 Passenger Mileage Allowances

5p per mile for the first passenger carried, plus 5p for each additional passenger.

Appendix 8 Standard Return Mileage Lists

Destination	Standard Return Mileage Lists			
	Lighthouse	Forestview	Castle Buildings	Maze Site
Aldergrove-international airport	40	43	48	35
Antrim	38	41	45	40
Antrim Board Centre BT41 4DH	41	44	48	42
Armagh	90	78	92	58
Ballycastle	112	116	120	135
Ballyclare	28	31	36	50
Ballygalley	52	55	60	75
Ballygowan	20	18	16	34
Ballykelly	130	133	138	152
Ballymena	58	60	64	80
Ballymoney	97	100	105	120
Ballynahinch	28	23	32	24
Banbridge	49	47	62	31
Bangor (Rathgael)	26	30	20	52
Belfast - Arches Centre	4	7	5	30
Belfast-Falls Road W Belfast Partner	4	8	10	24
Belfast - Boucher Road	5	8	18	22
Belfast-Carleton House	0	5	9	25
Belfast - Castle Buildings	10	9	0	35
Belfast - Central Station	3	6	8	30
Belfast - City Centre	3	7	9	26
Belfast - City Airport	8	12	7	32
Belfast - Clare House	10	12	7	35
Belfast-Colin N'Hood Partnership	12	13	24	16
Belfast - Culloden Hotel	15	18	13	40
Belfast-Forestview ESA	5	0	9	24
Belfast - Kings Hall	5	8	17	21
Belfast - Netherleigh	9	9	2	34
Belfast - Newforge Lane	6	8	16	23
Belfast - Parliament Buildings	10	10	0	36
Belfast - PSNI HQ Knock	8	6	3	34
Belfast - Queens University	2	5	10	26
Belfast - Stormont Hotel	8	8	1	34
Carrickfergus	23	28	31	46
Carryduff	11	7	15	24
Coleraine	112	115	120	135
Comber	20	19	10	38
Cookstown	92	95	100	80
Craigavon	57	55	71	36
Crawfordsburn	21	24	18	46
Downpatrick	42	38	46	43
Dromore	34	31	47	15
Dublin	210	208	222	190
Dungannon	93	80	96	60
Dungiven	105	109	114	127
Dunmurry	12	12	25	13
Enniskillen	165	163	178	142
Glengormley	20	22	26	40
Hillsborough Castle	25	22	38	5
Hollywood	12	16	10	36
International Airport	40	43	48	35
Kesh	175	172	188	152
Kilkeel	76	80	88	81
Larne	47	50	55	69
Limavady	125	128	133	147
Lisburn	18	16	31	8
Londonderry	142	145	150	165
Lurgan	48	46	62	27
Maghera	93	86	91	106
Magherafelt	71	75	80	94
Magilligan Prison	141	145	150	156
Mallusk	19	22	26	41
Maze Prison Site	25	24	35	0
Moir	35	33	48	14
Newcastle	58	54	62	51
Newry	73	72	87	56
Newtownabbey	18	21	26	40
Newtownards	21	21	15	48
Omagh	137	135	150	115
Portadown	59	58	72	38
Portaferry	58	58	50	82
Ravenhill-Belfast	5	5	8	33
Strabane	158	161	166	153
UU Jordanstown	16	20	24	39
Windsor Park-Belfast	4	7	12	25

Appendix 9 List of Exempt Buildings

Locations which are deemed to be 5 miles or less from the Lighthouse Building office area, which do not give rise to Daily Subsistence Allowance include:

Post code areas:

BT1	BT9
BT2	BT10
BT3	BT11
BT4	BT12
BT5	BT13
BT6	BT14
BT7	BT15
BT8	BT17

Appendix 10 Application for Approval to Attend a Conference or Training

Approval to be sought from Chief Executive Officer prior to booking conference
Finance will book the course/conference on behalf of the staff member.

Your Name		
Training/conference Details		
Training/conference Date		
Costs		£
1	Cost of Training/conference (Inc VAT)	
2	Accommodation costs if required (use approx costs)	
3	Flight costs flights if required (use approx costs)	
4	Total costs to attend training/conference (1+2+3)	
Reason for attending Training/conference (briefly explain how this course contributes to your role)		
Approval Signatures		
CE Approved (subject to budget availability)	
HR Approval	
Finance Approved	
Date	

[Template DF1/10/368361 "SIB - Application for Approval to Attend a Conference or Training"]

Appendix 10.1 Application for Approval to Purchase a Book

Approval must be sought from the Finance Manager or Deputy Finance Manager in advance of any purchase.

Your Name
Details & Reason for Purchase	
Purchase Date
Costs £	
A. Cost of Book (Inc VAT)	
Approval Signature	
Finance Approved (signed)
Name and Position (printed)
Date

Template FI1/19/22821 "SIB - Application for Purchase of a Book"]

Appendix 11 SIB Hospitality Register

The SIB Hospitality Register takes the following format. The live register is in HP Records Manager at **DF1/07/110098**.

Date of Event or Gift Offered	Offered to	Offered From	Description of Offer	Reason for Offer	Details of Contracts - current or potential	Est. / actual value of offer £	Action Taken i.e. Accepted / Declined / Returned	Entered by	Entered Date	File Ref: (if any)

Appendix 12 Authorisation of Official Hospitality Expenditure

Strategic Investment Board Limited

A12.1 Request for Prior Authorisation of Event

Name:			
Date of Event:	Venue:
Business Purpose of Event:			
Names of Attendees:			
Planned Number of Attendees:		
<p>I certify that:</p> <ul style="list-style-type: none"> The hospitality is required to further the government or taxpayer's interests. The hospitality expenditure will deliver value for money. No more than half of the attendees will be Public Sector employees or, if this is not the case, that the event is covered by the specific exceptions in the SIB Financial Policies & Procedures Manual. I understand that only expenditure of less than £30 per head, of which no more than 33% may be for alcoholic drinks, will be reimbursed. 			
Applicants Signature:			
Authorised by:	Chief Executive / Authorised Person (Delete as appropriate and print name below)		
Authorising Signature:			
Date Authorised:			

A12.2 Authorisation of Expenditure from Hospitality Budget

Type of hospitality: (delete as applicable)	Refreshments at Business Meeting		
	Breakfast / Lunch / Dinner		
	Other: (specify)		
Expenditure Claimed		£	
Food & Non-alcoholic Drinks:			
Alcoholic Drinks:		 % (As a Proportion of A)
Sub-Total A:			
Number of Attendees – B			
Cost per Head (A/B):	£		
Room Hire:			
Other (specify):			
VAT:			
Sub-Total C:			
Grand Total (A + C):			
I certify that:			
<ul style="list-style-type: none"> • This expenditure was authorised in advance. • No more than half of the attendees were public sector employees or, if this is not the case, that the event is covered by the specific exceptions in the SIB Financial Policies & Procedures Manual. • The expenditure on food and drink was less than £30 per head. • Expenditure on alcoholic drink was less than 33% of the total bill. 			
Applicants Signature:			
Date of Claim:			
Reimbursement Authorised by:	CEO or Authorised Person (print name)		
Authorising Signature:	Date:

Both Parts A12.1 and A12.2 of this form must be submitted before expenditure can be reimbursed.

[Template: DF1/10/368356 "SIB - Form for Authorisation of Hospitality"]

Appendix 13 Acceptance of Hospitality Claim Form

(Part 1 to be completed by recipient – part 2 to be completed by the Chief Executive Officer)

Gift/Hospitality Form (Part 1)							
Authorisation (<input checked="" type="checkbox"/>) – Offer: Accepted: <input type="checkbox"/> Declined: <input type="checkbox"/>							
Name of recipient:						
Name of ultimate recipient if not as above (i.e. if gift or hospitality is passed on to someone else):						
Date of offer:						
Who made the offer:						
Description of offer:						
Why was the offer made:						
Estimated / actual value of offer:						
Was the offer accepted or declined? (<input checked="" type="checkbox"/>) Accepted: <input type="checkbox"/> Declined: <input type="checkbox"/>							
Is there a current / potential contract with the donor? (<input checked="" type="checkbox"/> If yes provide details.	<table style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 10%; text-align: center; vertical-align: top;">Yes</td> <td style="width: 10%; text-align: center; vertical-align: top;"><input type="checkbox"/></td> <td style="padding: 5px;">.....</td> </tr> <tr> <td style="text-align: center; vertical-align: top;">No</td> <td style="text-align: center; vertical-align: top;"><input type="checkbox"/></td> <td style="padding: 5px;">.....</td> </tr> </table>	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>
Yes	<input type="checkbox"/>					
No	<input type="checkbox"/>					
Signed:	Date:						
<i>(Signature of recipient)</i>							

Gift/Hospitality Form (Part 2)	
Authorisation <input checked="" type="checkbox"/> – Offer: Accepted: <input type="checkbox"/> Declined: <input type="checkbox"/>	
Reasons why approval has/has not been granted:
Is gift being returned? If so, a letter should be issued.
Has the gift been used or disposed of? If so give details.
Has the gift been donated to a nominated charity?
Has the Gifts and Hospitality register been updated?
Signed: <i>(Signature of Chief Executive Officer)</i>	Date:.....

[Template: DF1/12/593248 "SIB - Acceptance of Hospitality Claim Form"]

Appendix 14 Checklist for proposed expenditure greater than £1,500 and for single tenders

Please ensure that your Business Case addresses the following.

1	Have you prepared a Business Case for all expenditure over £1500 or single tender?	<input checked="" type="checkbox"/>
1.1	Have you used the approved Business Case template?	<input type="checkbox"/>
1.2	Do all figures included in the Business Case state that they are inclusive of VAT	<input type="checkbox"/>
1.3	Have you included that one of the options is “Do Nothing”?	<input type="checkbox"/>
1.4	Business Cases can only be prepared for a single consultant. If more than one consultant is to be procured have you a separate business case for each?	<input type="checkbox"/>
1.5	Have you clearly identified who will manage the proposed expenditure?	<input type="checkbox"/>
1.6	Have you clearly identified how the proposed expenditure will be funded?	<input type="checkbox"/>
1.7	Have you obtained Central Procurement Division guidance and clearly stated its response in the business case? (Your Business Case will be rejected if this is not clearly stated)	<input type="checkbox"/>
1.8	Have you liaised with the SIB Legal Director, taken his advice on board and clearly stated this in the Business Case?	<input type="checkbox"/>
1.9	Have you attached copies of the correspondence and final advice from Central Procurement Division and/or the SIB Legal Director as back-up to the above?	<input type="checkbox"/>
1.10	If a single tender option is proposed, have you stated convincing reasons why this is the preferred method and considered what your response will be if challenged by other suppliers?	<input type="checkbox"/>
1.11	Even if single tender is the preferred option, points 1.5, 1.6 and 1.7 are still relevant – have you included these in the Business Case?	<input type="checkbox"/>
1.12	Have you signed and dated the Business Case?	<input type="checkbox"/>
1.13	Have you passed the Business Case to the SIB Finance Manager for presentation to the Investment Committee?	<input type="checkbox"/>
2	Once the Business Case is approved, have you done the following?	
2.1	Received the appropriate business case back from the finance manager?	<input type="checkbox"/>
2.2	Have you passed the approved Business Case to the SIB Information Manager for filing and obtained a Business Case reference number so that you can state this on all invoices relating to the Business Case?	<input type="checkbox"/>
3	If Central Procurement Division or another body is managing the procurement process, have you created and given to the SIB Information Manager a file note stating where the records are kept? (NB this note should include the HP Records Manager record references).	<input type="checkbox"/>
4	If SIB is managing the procurement process, have you considered the following?	
4.1	Requested Central Procurement Division to manage the process instead?	<input type="checkbox"/>

4.2	If the procurement process is managed by SIB have you adhered to all the criteria in Appendix 15 " <i>SIB Managed Procurement Checklist</i> " on page 81?	<input type="checkbox"/>
5	No matter who is managing the procurement process, have you given to the SIB Information Manager for filing the signed Letter of Appointment/Engagement and the Contract?	<input type="checkbox"/>
6	If SIB is managing the contract, have you done the following?	
6.1	Has the contract been extended and, if so, was a Business Case prepared and approved for the contract extension?	<input type="checkbox"/>
6.2	If one or more contracts were extended, do any of them now include unrelated work and, if so, has this been approved by the Investment Committee?	<input type="checkbox"/>
7	At the end of the contract, have you completed a Consultancy Evaluation Form using the approved template, DF1/11/234176 " <i>Consultancy Evaluation Form Template</i> " and given this to the SIB Information Manager for filing?	<input type="checkbox"/>

Appendix 15 SIB Managed Procurement Check-list

1	If the procurement process is managed by SIB have you adhered to the following?	<input checked="" type="checkbox"/>
1.1	Has the competition been advertised in three local newspapers?	<input type="checkbox"/>
1.2	Are all details of firms expressing interest recorded for follow-up queries of clarification?	<input type="checkbox"/>
1.3	Are EO1 evaluation systems in place before documents are issued to market?	<input type="checkbox"/>
1.4	Are evaluation methods open and fair?	<input type="checkbox"/>
1.5	Have bidders been told evaluation criteria in advance?	<input type="checkbox"/>
1.6	Are all the letters to unsuccessful bidders issued?	<input type="checkbox"/>
1.7	Are debriefs offered and granted?	<input type="checkbox"/>
1.8	Have the minimum number of tenders been sought in accordance with the value of the contract?	<input type="checkbox"/>
1.9	Are tender times realistic?	<input type="checkbox"/>
1.10	Are all queries relating to procurement issued to all bidders where appropriate?	<input type="checkbox"/>
1.11	Does an independent group receive the tenders and are they held securely to avoid possible feedback to the market place?	<input type="checkbox"/>
1.12	Are received tenders dated and signed by independent staff?	<input type="checkbox"/>
1.13	Are tenders opened by two authorised members of staff?	<input type="checkbox"/>
1.14	Are tender details recorded on an action sheet?	<input type="checkbox"/>
1.15	Are qualifying letters and incomplete details recorded?	<input type="checkbox"/>
1.16	Do both officers initial and date tenders and other documents and sign and date record form?	<input type="checkbox"/>
1.17	Are the assessment panel records on file showing the decision making process?	<input type="checkbox"/>
1.18	Was evaluation carried out properly against the advertised criteria?	<input type="checkbox"/>
1.19	Are price and quality criteria assessed separately and then combined?	<input type="checkbox"/>
1.20	Has the person who approves the assessment panel recommendation being appointed	<input type="checkbox"/>

1.21	Are contract documents issued with the letter of acceptance?	<input type="checkbox"/>
1.22	If the tender was submitted more than 90 days ago, has the price been confirmed?	<input type="checkbox"/>
2 If expenditure is above/near the EC Thresholds have you ensured the following?		
2.1	Projects have not been under-estimated to avoid EC Thresholds?	<input type="checkbox"/>
2.2	Has desegregation been used to avoid EC Thresholds?	<input type="checkbox"/>
2.3	Are "Official Journal of the European Union" (OJEU ¹ , formerly the OJEC) processes being properly applied?	<input type="checkbox"/>
2.4	Was Procurement Initiation Notice (PIN) issued?	<input type="checkbox"/>
2.5	Was a contract notice issued?	<input type="checkbox"/>
2.6	Were all the OJEU time scales adhered to?	<input type="checkbox"/>
2.7	Were competitions locally advertised?	<input type="checkbox"/>
2.8	Were contract award notices issued?	<input type="checkbox"/>
3 If expenditure is procured under a framework agreement, is it...		
3.1	Still Valid in terms of time and volume of work already commissioned?	<input type="checkbox"/>
3.2	Is the work commissioned consistent with the scope of the framework?	<input type="checkbox"/>
3.3	Have you documented how the form was selected from others on the framework?	<input type="checkbox"/>
3.4	If one supplier was appointed directly have you documented the basis?	<input type="checkbox"/>
3.5	Was a reasonable time period granted for the mini-competition?	<input type="checkbox"/>
3.6	Was each supplier formally invited in writing and were formal tenders returned by a fixed time/date?	<input type="checkbox"/>
3.7	Were all framework suppliers given equal opportunity?	<input type="checkbox"/>
3.8	Were unsuccessful suppliers debriefed?	<input type="checkbox"/>

¹ See Official Journal of the European Union, online editions in PDF format <http://europa.eu.int/eur-lex/lex/JOIndex.do>

EU Procurement Thresholds

EU procurement rules set out detailed procedures for the award of contracts with value equal or above certain thresholds by contracting authorities (and certain utility companies). Details of the thresholds, applying from 1st January 2018 are given below. Thresholds are net of VAT

	Supplies	Services	Works
Central government authorities, as listed in Schedule One (external link opens in a new window / tab)	£118,133	£118,133	£4,551,413
Other public sector contracting authorities	£181,302	£181,302	£4,551,413
Light touch regime for services	N/A	£615,278	N/A
Subsidised services contracts	N/A	£181,302	N/A
Small lots	£65,630	£65,630	£820,370

For further information visit:

- <https://www.finance-ni.gov.uk/articles/information-about-eu-procurement-thresholds>
- <http://www.legislation.gov.uk/ukxi/2015/102/schedule/1/made>

Schedule 1 lists central government bodies subject to the World Trade Organisation's (WTO) Government Procurement Agreement (GPA). These thresholds will also apply to any successor bodies. Where an entity listed in this Schedule is succeeded by another entity, which is itself a contracting authority, the successor entity shall be deemed to be included in this Schedule.

Appendix 16 SIB Managed Procurement Templates

SIB Managed Procurement Templates		
DF1/16/182822	Part 1	Tender letter
DF1/16/182825	Part 2	Instructions to Tenderers Services
DF1/16/182827	Part 3A	Standard conditions of Contract for Services
DF1/16/182829	Part 3B	Supplementary Standard conditions of Contract for Services
DF1/16/182817	Part 4	Specification
DF1/16/182818	Part 5	Pricing Schedule
DF1/16/182819	Part 6	Forms and Certificates

Appendix 17 Expenditure Flowcharts

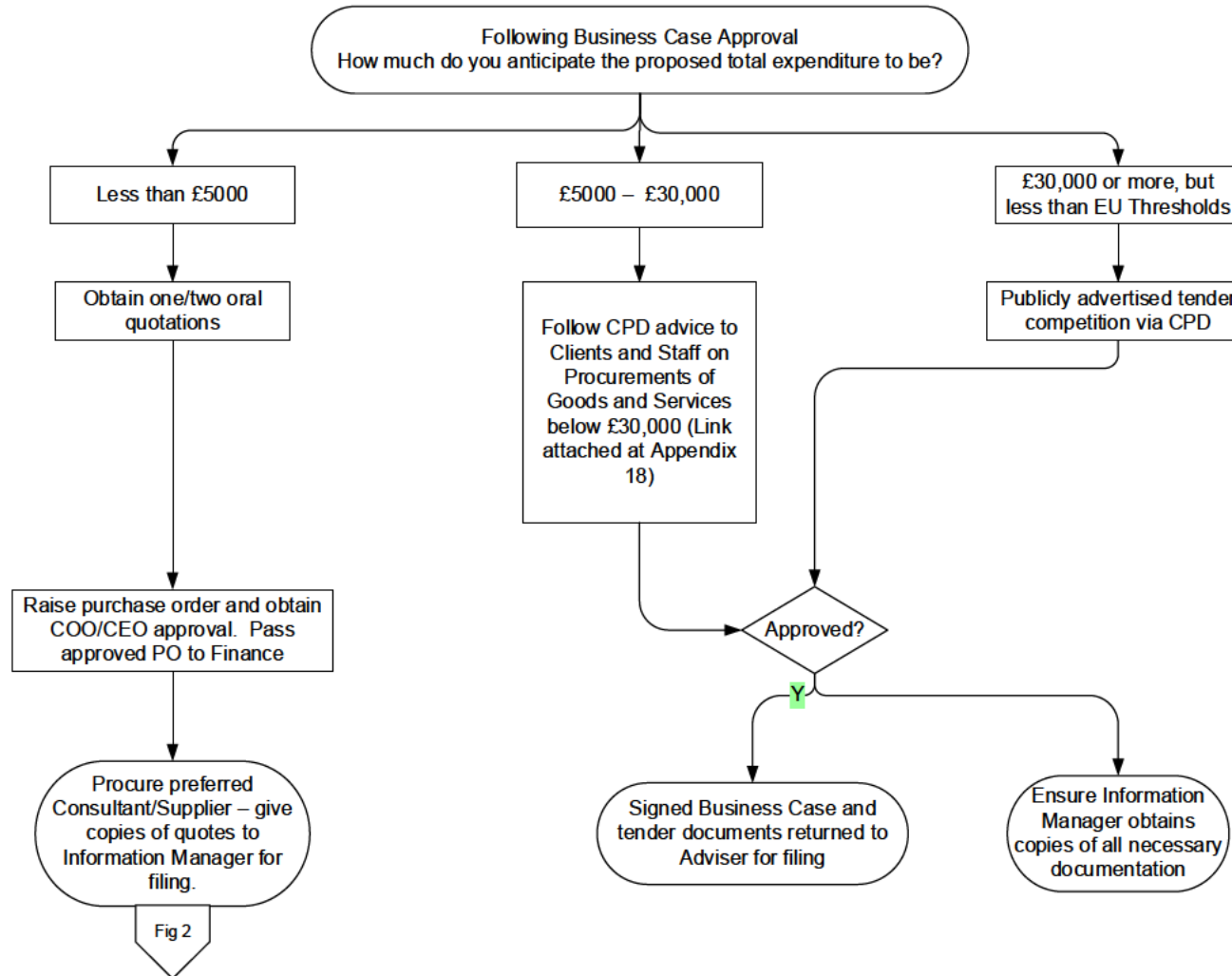


Figure 1: Authorisation of Expenditure

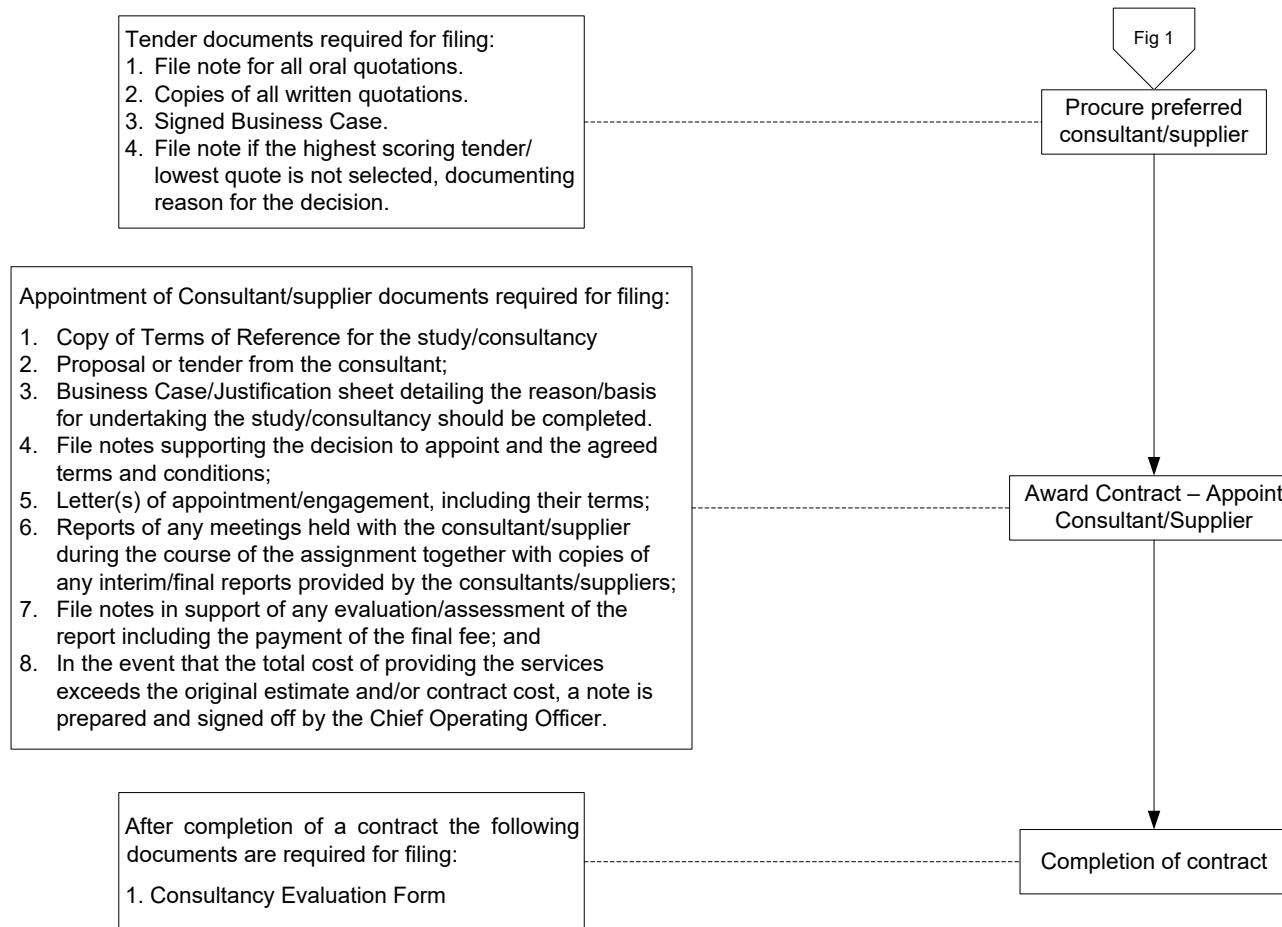


Figure 2: Documentation

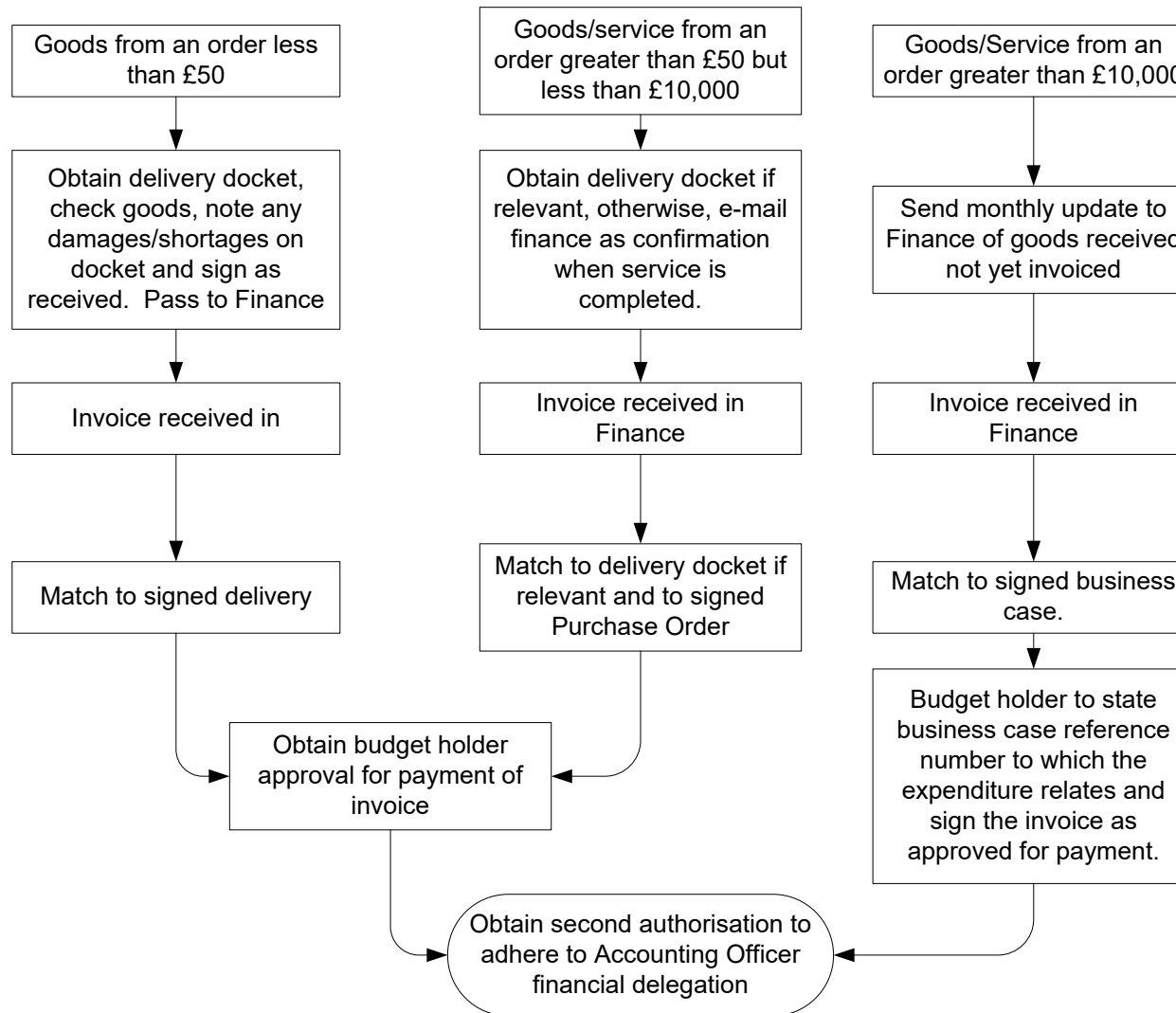


Figure 3: Receipt of goods and Services

Appendix 18 CPD Advice to Clients and staff on the Procurement of Goods and services below £30,000

When clicked, the link below will take you to CPD advice and steps to follow on the procurement of goods and services below £30,000. On the links and actions button on the top right of the screen choose documents and this will take you to the word document produced by CPD.

[“CPD Advice to Clients and Staff on the Procurement of Goods and Services below £30,000”](#)