

## **Minutes of a Board Meeting of Strategic Investment Board Limited**

Held at 2.00 pm on Monday 11th September 2018 at  
Lighthouse Building  
Gasworks Business Park  
Belfast

**Present:** Gerry McGinn (GMcG)(Chair)  
Danny McSorley (DMcS)  
Duncan McCausland (DMcC)  
Marie Therese McGivern (MTM)  
Kathryn Thomson (KT)  
Brett Hannam (BH)

**In attendance:** Gregor Hamilton (GH)  
Scott Wilson (SW)  
Conor Taggart (CT)  
Dave Vincent (DV)(Item 21 only)

### **Introduction**

1. GMcG introduced Conor Taggart (new Boardroom Apprentice) to the board, and noted that Sue Gray would be unable to attend the meeting.

### **Declarations of interest**

2. The usual declarations of interest were taken as read.

### **Minutes of Previous Meeting**

3. The minutes of the August 2018 board meeting were approved, subject to revision to item 6. It was noted that BH had circulated a revised list of dates for the 2019 Board Meetings. BH said he would forward a copy to DMcS.

### **Chairman's and Directors' Business**

4. GMcG noted that a strategy meeting was scheduled for 12 November 2018, at which it was intended to discuss *inter alia* SIB's communications and profile.
5. GMcG updated the board on his discussions with TEO re board appointments.

### **Report from Audit Committee**

6. DMcC explained that the audit committee had revised the risk register and had added a new risk in relation to additional responsibility allowances. He proposed to bring the risk register to the board at the next board meeting.
7. DMcC noted that the committee had reviewed the outstanding audit recommendations
8. DMcC explained that the committee had discussed the issue of additional responsibility allowances.
9. DMcC noted that the audit committee had considered the assurance report for the first quarter of 2018-19.
10. BH noted that a formal response was still awaited from the NICS Board in respect of the SIB Review and Letter of Expectation.

### **Chief Executive's Report**

12. BH noted that PSNI had taken a decision to close the RADAR centre since departments had been unable to commit funding to it and there had been a limited opportunity within which to exercise a break option for the lease of the premises.
14. BH noted that it was now expected that the NI Investment Fund would have deployed £40m by the end of the financial year, allowing the next tranche to be drawn down from government.
15. DMcS noted reference in the report to Johann Gallagher's paper on "Population, Demand and Infrastructure in Northern Ireland". He asked if the report could be made available to the board. BH said that it could, and that Johann would give a presentation at a future meeting.

16. DMcC noted reference to step by step guidance to be provided to ALBs on how to approach the 2019-20 planning cycle. He asked if this would inform discussions at the strategy day. BH said it would, provided the guidance had been made available at that point.

### **ISNI Report**

17. MS took the ISNI Report as read. He explained that the ISNI team were working with the Institute of Civil Engineers to prepare reports on the impact of technology and climate change on infrastructure demand.

18. MS noted that there were now 15 ongoing data analytics projects,

19. GMcG asked whether the infrastructure projects in the ISNI report were vulnerable in the current political climate. MS agreed that they were, either because they were open to judicial review or because decisions simply weren't taken at all. BH noted that although projects already in the pipeline could make some progress, there were few, if any, new projects feeding into the pipeline.

### **AMU Report**

20. SW briefly summarised some of the key points from the AMU Report. He noted in particular:

- Energy Management Strategy
- Asset Performance Management Data.
- Financial Transactions Capital: Discussions had now concluded with departments to explore the best ways of utilising FTC, and a draft findings paper was being prepared for DoF Perm Sec and the board.

### **Support to INI and TNI**

21. Dave Vincent joined the meeting and gave a brief presentation on his role as Chief Digital Officer at INI and TNI. He explained how the approaches of the two organisations differed and how the role at TNI had developed into a broader change management function rather than simply digitising existing systems and approaches. The board discussed at some length the role

SIB could play in promoting the kind of change being made at TNI more broadly within the NI public sector, and whether the best approach would be from the bottom up (by working with particular ALBs to create examples of good practice) or from top down through departments. DMcC suggested that a lessons learnt paper in respect of work at TNI would be helpful.

### **Finance Report and Media Pack**

22. The content of the Finance Report was noted.

23. The content of the media pack was noted. With reference to coverage of Ilex, BH clarified that contrary to press reports SIB had not in fact been responsible for dismissing Ilex staff.

### ACTIONS:

- GH to amend minutes of August 2018.